



The Village Collective Impact Project

The Village – An inter-generational, social inclusion-driven model to realize healthy aging

COLLECTIVE IMPACT PLAN – YEAR 4



Funded by the
Government of Canada's
New Horizons for Seniors Program



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Submitted: December 2023

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BACKGROUND

Project Overview

The Village welcomes new placement students every semester to become Community Connectors who support healthy aging on campus. In fall 2022, we welcomed Aman, an international student from the Social Service Worker program, who was excited to work with older adults but was also set on leaving the north following his graduation in the spring of 2023. Our Seniors, who we call VIPs on campus, are always excited to welcome and meet new students. In the last year, The Village has connected with over 750 seniors per month and we have had over 1500 students support programming.

Within a few weeks of his placement at The Village, Aman felt that North Bay was his home and he would settle here. The Seniors on campus did what the rest of the community could not. They made connections and were invested in our student's success.

In April 2023, when Aman was preparing to graduate, he invited VIPs to attend his graduation, as family members. With his family in India watching online, Aman would graduate without them; however, because of The Village Collective Impact Project, Aman has a new Canadian family and did not graduate alone. Our seniors are involved and together with our students, we are creating a stronger community for everyone. We could not have predicted this outcome and it cannot be measured. A photo of Aman and his VIP family is on the cover of this report.

It is evident that the Collective Impact Project continues to build reciprocal relationships between generations, improving the lives of everyone involved.



Our Impact

Since the inception of the Collective Impact Project in November 2019, 1590 students have connected with over 5300 Seniors including 15% Indigenous Seniors and Elders in our region. Our students have provided over 87,500 hours of support on campus and with over 31 community organizations. We have built a network of 87 organizations including a "Collective" of 50 partner organizations representing 13 sectors that support over 30,000 Seniors in our region. We have co-developed with seniors over 40 new programs that provide experiential learning opportunities for students that also support healthy aging. Programs include exercise classes, technology classes, music, mental health supports, learning sessions and social connections. Our work for the project is based on a foundation of VALUING people of all ages and building relationships.



BACKGROUND

Project goal

To reduce the risk of social isolation among older adults 60+ by improving community connectedness to increase social awareness and participation by seniors, families and caregivers, using an intergenerational approach.

The project specific objectives are to:

- Establish a Collective Impact Plan (CIP) around a common set of objectives;
- Facilitate CIP outcomes through leadership in mobilizing improved aging and social inclusion for seniors;
- Recognize and address barriers to social inclusion faced by seniors;
- Reduce accessibility barriers faced by Indigenous elders to culturally appropriate and inclusive supports and stewardship;
- Enhance seniors and families/caregivers understanding of how to fully participate in their community as a fully engaged member;
- Build the capacity of organizations to support seniors' initiatives in their communities;
- Better identify, engage and support seniors and families/caregivers experiencing vulnerabilities; and
- Influence future practices in programming models that focus on healthy aging and social inclusion for seniors at the community and government level;

Expected Results – Project Outputs

- Collective Impact Plan (CIP) that includes a Common Agenda, Evaluation Plan, Work Plan Sustainability Plan, and Communication Plan with yearly reports (five public reports on achievements) and a final report;
- 50+ organizations to collaborate on the Common Agenda;
- 23 sub-agreements with collaborating organizations and partner organizations;
- 1,250 seniors 60+, 20% Indigenous Seniors, participate annually in programming and services geared toward social inclusion;
- 250 seniors 60+ and families/caregivers access ongoing life-transition navigation supports;
- 50 Indigenous Seniors mentor postsecondary students;
- 250 college students annually engaged in front-line support to seniors through a campus-integration model;
- 15 partner organizations engage the seniors population in inclusion and healthy aging programming;
- Tools and resources for seniors and families/caregivers that support navigation of life transitions and community integration – Senior Toolkit;
- An evidence-based sustainable model for seniors social inclusion and healthy aging integrated into the Village program;
- Two community gatherings;
- Five seniors inclusion and mental health training symposiums/award ceremonies;
- 10 artificial intelligence (AI) models developed and tested; and
- Promotional materials developed in English and Indigenous languages;

Expected Results - Project Outcomes

- Increase social participation and social inclusion of seniors;
- Improve well-being and quality of life of seniors;
- Increase and expand programming, services, supports, spiritual practices, and activities available to seniors and families/caregivers;
- Strengthen partnerships and networks;
- Improve community connectedness and referrals to social inclusion initiatives for seniors and families/caregivers;
- Increase integration and interaction between seniors and young professionals;
- Increase sense of belonging and inclusion amongst seniors in their community; and
- Improve regional capacity to coordinate and leverage community resources for maximum reach and impact to seniors and families/caregivers.



BACKBONE ORGANIZATION

The Village at Canadore College

The Village is the only model of its kind in Canada, focused on collaborative inter-professional and inter-generational education and the integration of Indigenous, Eastern and Western healing and wellness practices. The Village integrates seniors' and community care with teaching, experiential skills training and applied research all in one facility. For a video about The Village visit: https://www.youtube.com/watch?v=JsHYAYbsoZl&feature=emb_logo



Village Collective Impact Project Team Approach

Our values form the guiding principles for all that we do, and how we engage with others. Canadore and its representatives will act with Respect, Integrity, Transparency, Commitment to excellence, Accountability, Responsiveness and Flexibility, Sustainability - economic and environmental.

The project team is focused on building successful, sustainable community partnerships. Partnerships are built upon relationships, and relationships require trust. To build trust the project team will demonstrate the four pillars of trust (adapted from: Charles Feltman, *The Thin Book of Trust*, 2009).

Project Team Organizational Chart

Project Manager: Has monthly consultation with First People Center to support a culturally appropriate project. Coordinates all project activities, work with collaborating organizations, distributes grant funds, oversees project deliverables, oversees community outreach and stakeholder management, and prepares reporting.

Inter-generational Lead (changed title from Seniors Inclusion Lead): Oversees Community Connector Team, leads inclusion activities, and coordinates Seniors' engagement on campus and in the community.

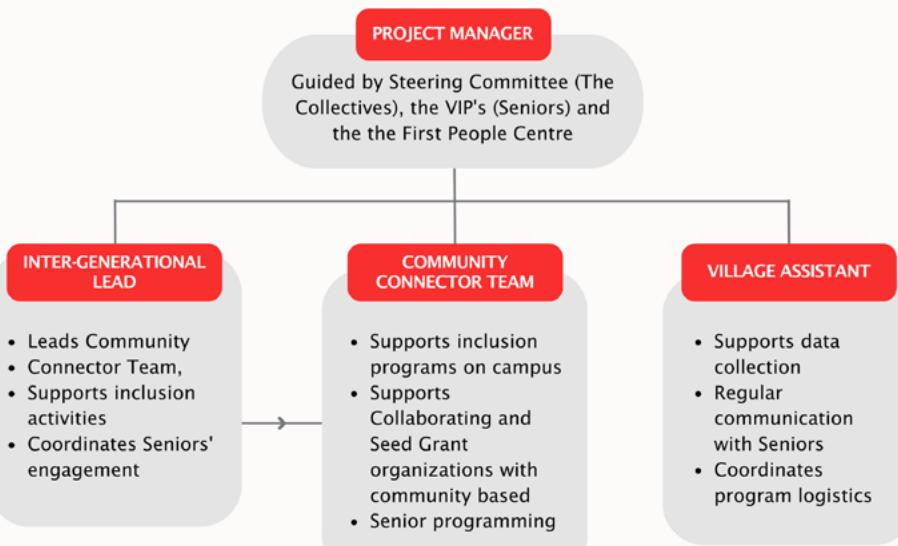
The Village Assistant: Leads all data collection for the Collective (Seniors' registration and monthly agency data collection). Main point of communication with Seniors (in-person, phone, email and newsletter). Oversees all program logistics.

Community Connector Team: Leads all data collection for the Collective (Seniors' registration and monthly agency data collection). Main point of communication with Seniors (in-person, phone, email and newsletter). Oversees all program logistics.

TEAM APPROACH

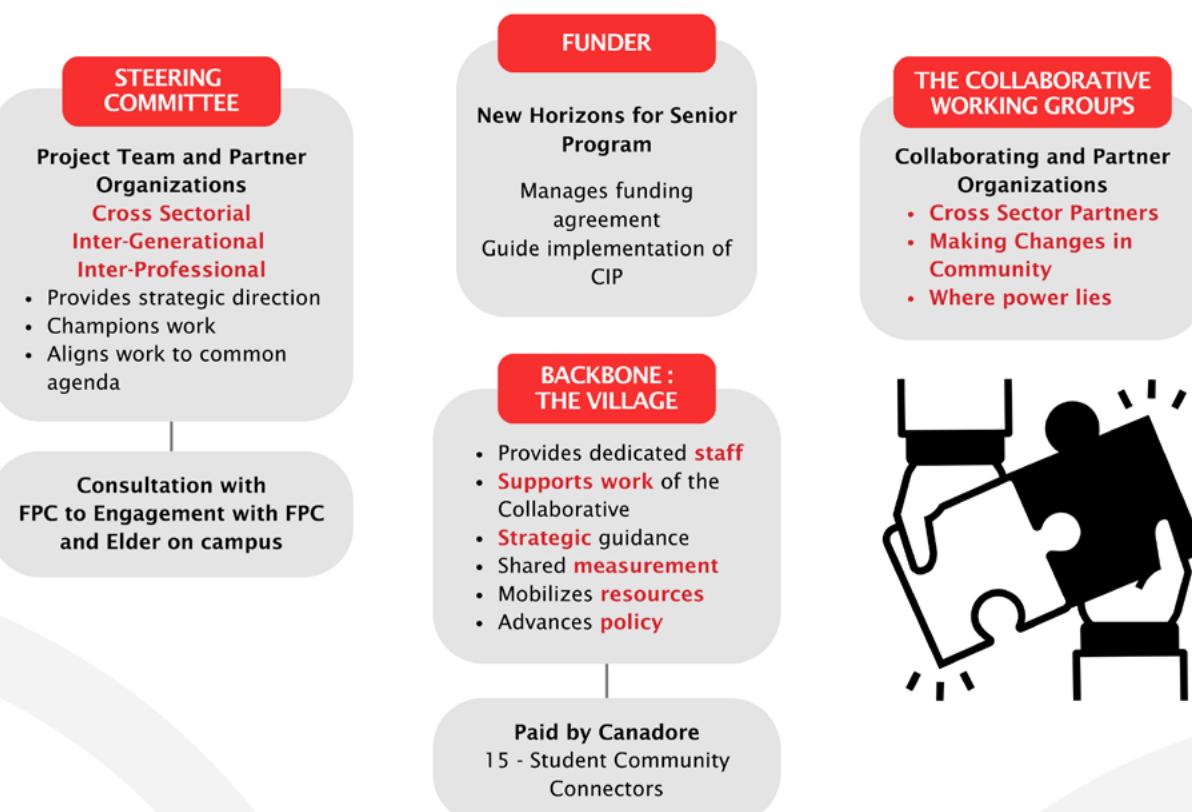


ORGANIZATIONAL CHART



PROJECT GOVERNANCE

PROJECT GOVERNANCE



Role of Backbone

- Guide Vision and Strategy
- Support Aligned Activities
- Establish Shared Measurement
- Support Continuous Communication
- Cultivate Community Engagement and Ownership
- Advance Policy
- Mobilize Resources

How we support our Collaborating Organizations and our Partners

- Training –from Canadore College and Community Partners (Cultural Awareness, Age Friendly and Dementia Friendly Training)
- Access to research and data
- Support from placement students to support new work
- Promoting work and organization
- Networking with other partners and community organizations
- Mobilize Resources

Role of Collaborating Organizations and Community Partners

We have various stakeholders involved in the project including Collaborating Organizations, Seed Grant Partners, Community Partners, referral agencies, and champions collectively called **The Collective**. Collaborating Organizations and Seed Grant Partners receive funds to support work of The Collective and have formal agreements in place.

Collaborating Organizations and Seed Grant Partners

The Project will have eight Collaboration Organizations receive grants of \$20,000 (160,000 total available). Three of the eight collaboration grants are for Indigenous Collaborating Organization. Collaborating organizations agree to support the length of the project and providing direct support to project. Collaborating organization agree to:



- Support the common agenda
- Engage in mutually reinforcing activities to form an integrated strategy to increase social inclusion of Seniors and Indigenous Seniors in our region
- Shared Measurement
- Continuous communication

The Project will have fifteen **Seed Grant Partner** who will be eligible to receive grants of \$5,000 (75,000 total available). These are small grants support small-scale initiatives or actions that can move an organization toward the common agenda. Seed Grant partner organizations support the project for one year and may remain a partner for the length of the project. Seed Grant Partners agree to one or more of the following:



- Support the common agenda
- Find new or better ways of doing to improve the experience of Seniors and Indigenous Seniors and their families and caregivers
- Try out innovative approaches to create age friendly or dementia friendly spaces
- Remove a barrier faced seniors and Indigenous seniors and their families and caregivers

COMMON AGENDA

Inter-Generational Summit - Building our Common Agenda

In March 2021, we hosted a virtual Inter-generational Summit, to Reduce the Risk of Social Isolation for Nipissing and Parry Sound District. We convened community leaders, service groups and seniors to discuss the issues and help draft the framework for our common agenda. Over 110 people attended, representing nearly fifty organizations. Over 50% of all participants were 60+. This led up to the launch of our grant recipient program and transfer payment process (see annex A for TPA Framework), resulting in the identification of four Collaboration Organizations, one Indigenous Collaborating Organization and seven Seed Grant Partners. See annex B for current list of Collaborating and Seed Grant Partner Organizations. All twelve organizations received transfer payments (150,000 total). See annex C for list of organizations who consulted on Common Agenda.

Leading up to the summit, we completed outreach and consultation with over 55 community organizations and service agencies in preparation for common agenda.

In our surveys from January 2020 to March 2021 and in reviewing previous survey conducted, the main barriers to inclusion for Seniors in our region, prior to COVID-19, were transportation and mobility, lack of promotion of services and supports and mental health challenges. Digital Literacy and Access to Technology was barrier however not in top 10 of barriers prior to COVID-19. Since COVID-19 the main barriers to inclusion remain the same however digital literacy and access to technology has moved to one of the top barriers for our region.



Photovoice image by Bonnie Bolger

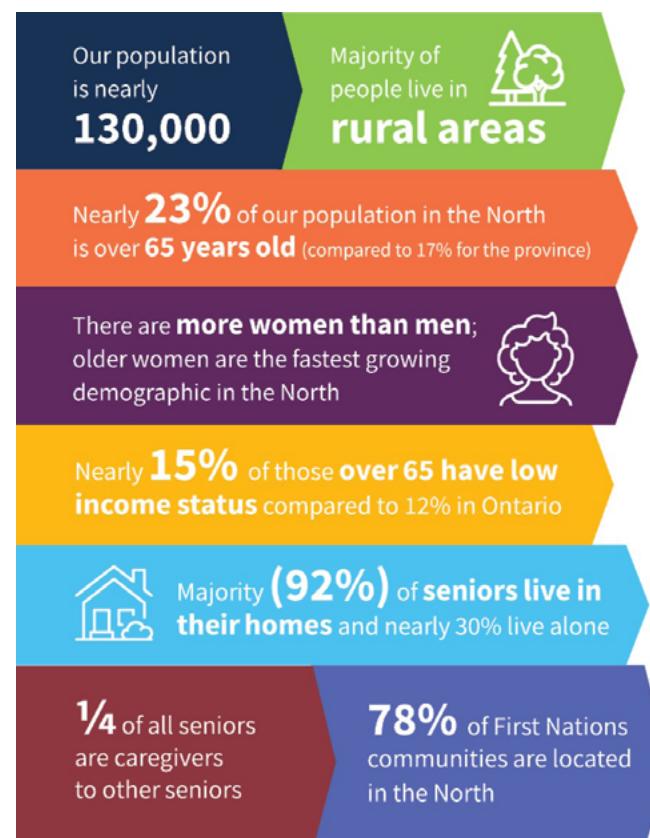
Current State – Shared understanding of the problem

The global population aged **65 years or older is growing faster than any other age group**. The number of seniors in Canada now exceeds the number of children - senior population could double over the next 25 years. Social isolation is a growing problem in Canada, and our **Seniors and Indigenous Seniors** in the Nipissing and Parry Sound district are especially vulnerable.

Risk factors include the following:

- Life Transitions and Living alone (after the death of a spouse, for example)
- Lack of Knowledge and Awareness
- Lack of access to services and other supports
- Lack of Social Connections

Nipissing Parry Sound District – Our Data¹



¹Source: <https://www.myhealthunit.ca/en/community-data-reports/population-demographics.asp>
Source: The National Seniors Council - Who's at Risk and What Can Be Done About It? - Feb 2017
Source: <https://www.canada.ca/en/public-health/services/publications/diseases-conditions/aging-chronic-diseases-profile-canadian-seniors-executive-summary.html>

SHARED VISION FOR CHANGE

The Collective has a shared vision for change in our region that "Every Senior and Indigenous Senior is socially connected and engaged in their community"

Our long-term goal is twofold

To use inter-cultural, inter-professional and inter-generational approaches:

- To support an **accessible and inclusive** community
- To improve our community's connectedness and to **reach** and **connect** seniors **preventing** isolation in the future.

Target seniors population

Nearly 23% of our population in North is over 65 years old, which is approximately 30,000 people in the Nipissing and Parry Sound region. Approximately, 5,000 Seniors in our region experience social isolation. The Collective will support all older adults 60+ and **our target group**, are **older adults who are not currently supported by a health or social services program**.



How We are Achieving This?

We developed three pillars (areas of focus) to achieve our mission to reduce the risk of isolation for seniors in our region. This included Supporting an Inclusive and Accessible Community, Promoting Social Participation and Inclusion (and addressing barriers to inclusion) and Creating Meaningful Inter-Generational Experiences. The graphic below outlines our initial plans.

To begin to address barriers faced by seniors, the Collective focused on three areas highlighted by the COVID-19 pandemic, access to technology and digital literacy, lack of inclusive and accessible spaces and knowledge and promotion of existing services and programs. Several collaborating organizations and project partners will focus on improving services to overcome those barriers for seniors in our region. We developed a communication plan geared to reaching isolated seniors in our community.

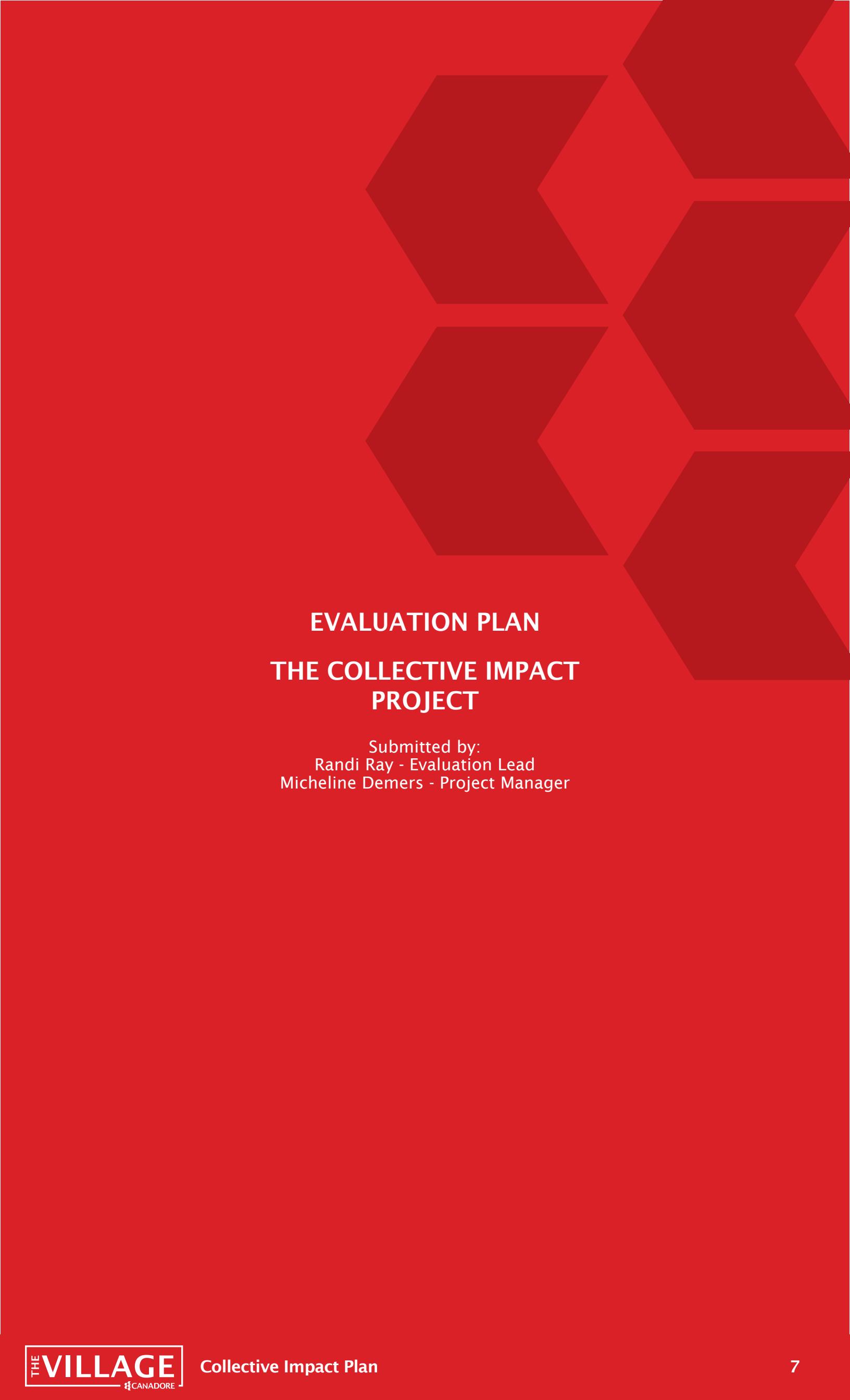
The Collective's Objectives

- Strengthen partnerships and networks
- Improve community connectedness and referrals to social inclusion initiatives for seniors and families/caregivers
- Increase social participation and social inclusion of seniors by addressing barriers
- Increase age friendly, dementia friendly spaces and safe spaces for marginalized seniors
- Promote existing programming, services, supports, spiritual practices, and activities available to seniors and families/caregivers
- Increase integration and interaction between seniors and young professionals
- Improve regional capacity to coordinate and leverage community resources for maximum reach and impact to seniors and families/caregivers

Update from Year 4

Our district has limited resources due to its geographic sprawl, which includes 31 municipalities and 4 unorganized areas with a population of over 125,000. To increase our effectiveness and increase capacity, we surveyed our community network of 87 organizations and seniors, asking to set priorities for working groups for the region. The results were that reaching older adults and transportation were the two areas that, if we worked collectively, could affect the most change. In partnership with our local health unit, we began with the transportation working group in February 2023, and the reaching older adults working group was launched in November 2023. We have worked with all the members of our collective to decrease duplication and better support our network by aligning our community committees and working groups. As a result we have seen an increase in inter-sector collaboration, improved communication and participation resulting in action driven committee work for our region. Together we are solving issues faced by seniors in our region and improving outcomes.





EVALUATION PLAN

THE COLLECTIVE IMPACT PROJECT

Submitted by:
Randi Ray - Evaluation Lead
Micheline Demers - Project Manager

INTRODUCTION EVALUATION PLAN

The Village Collective Impact Project aims to reduce the risk of social isolation among older adults 60+ by improving community connectedness to increase social awareness and participation by seniors, families and caregivers, using an intergenerational approach. Using a collective impact approach means connecting the entire Collective with a common agenda, which includes shares measurement. The evaluation plan will measure the value of the Collective.



Theory of Change

Our shared vision of the future – Every senior in our region is socially connected and engaged in the community

How we get there

- Support an innovative, inclusive and accessible community with existing and new partners
- Increase and promote social participation & inclusion for Seniors and Indigenous Seniors 60+, their caregivers and families by addressing barriers and create meaningful connections
- Generate meaningful learning experiences for students and Seniors and Indigenous Seniors 60+

Measuring Our Success

- Services directory – Seniors Toolkit developed and used by all EVERYONE in the community
- Community Stakeholders include the voice of seniors in program development
- Seniors feel connected and valued in the community
- Students and Seniors have opportunities to interact and learn from each other

How Do We Reduce Risk of Social Isolations for Seniors

VISION OF FUTURE

Every Senior and Indigenous Senior is socially connected and engaged in their community



MEASURING OUR SUCCESS

HOW WE KNOW WE ARE DOING A GREAT JOB!

1. Services directory - **SENIORS TOOLKIT** developed and used by **EVERYONE**
2. Community Stakeholders include the **VOICE OF SENIORS** in programs
3. Seniors feel **CONNECTED** and **VALUED** in the community
4. Students and Seniors have opportunities to **INTERACT** and **LEARN** from each other

MISSION THE VILLAGE

Using Inter-Generational, Inter-Cultural and Inter-Professional Approaches to be a Centre of Excellence in Healthy Aging

EVALUATION FRAMEWORK

Please note: The evaluation framework was updated to replace age friendly, dementia friendly and culturally safe spaces with inclusive and accessible Spaces.

The Villages Collective Impact Project Evaluation Framework			
Project Goal: To use inter-generational approaches, to reduce the risk of social isolation among Seniors and Indigenous Seniors 60+ their caregivers and families, by improving community connectedness, increasing social awareness and participation by Seniors, families and caregivers			
PROJECT PILLARS			
Support an innovative, inclusive and accessible community with existing and new partners	Increase and promote social participation & inclusion for Seniors and Indigenous Seniors 60+, their caregivers and families		Generate meaningful learning experiences for students and Seniors and Indigenous Seniors 60+
Increase the awareness of, and access to services Improve communication with seniors, families and caregivers Promote existing community partnership: 1. Between sectors 2. Indigenous partnerships Increase the number of inclusive and accessible spaces in the community Increase the number of sustainable partnerships developed with and between community stakeholders	Meaningful connections Increase social engagement opportunities Increase attendance at programming and activities targeting Seniors 60+ and Indigenous Seniors	Removal of barriers Identify barriers to age-friendly, dementia friendly, culturally safer and appropriate services for Seniors Increase the awareness of, and access to technology Improve access to transportation & mobility assistance	Create positive intergenerational experiences Ensure pedagogic relevance Increase opportunities for post-secondary students to work with Seniors 60+ and Indigenous Seniors, families and caregivers Ensure high-quality student experiences Increase civic participation by students
METRICS			
Services directory developed and provided to Seniors Increase in the communication received and understood Seniors regarding community opportunities Increase in the amount of community referrals to engagement activities Increase partnerships with • Sectors and between sectors • Indigenous partners • Francophone and; • newcomer organizations	Increase in the number of community activities attended per month Increase in the number of people with whom the Senior connects monthly Proportion of participating Seniors who would participate in the engagement opportunities again	Increase in the number and proportion of Seniors who: - Can and do use technology to communicate with loved ones - Can and do travel regularly within the city Increase in the number organizations who report age-friendly, dementia friendly, cultural safe spaces for Seniors Increase in the proportion of Seniors who report positive community experiences	Number of community placements for students working with Seniors Satisfaction of the students in relation to the community placements Satisfaction of the Seniors in relation to the community placements Satisfaction of the agencies in relation to the community placements Alignment of the learning experience with curricular outcomes

Support an inclusive and Accessible community	Seniors and Indigenous Seniors Social participation & inclusion	Learning experiences for students and Seniors
PROJECT OBJECTIVE, OUTCOMES, OUPUTS		
<p>OBJECTIVES</p> <ul style="list-style-type: none"> ➤ Establish a CIP around a common set of objectives; ➤ Facilitate CIP outcomes through leadership in mobilizing improved aging and social inclusion for seniors; ➤ Influence future practices in programming models that focus on healthy aging and social inclusion for seniors at the community and government level ➤ Enhance seniors and families/caregivers understanding of how to fully participate in their community as a fully engaged member <p>OUTCOMES</p> <ul style="list-style-type: none"> -Strengthened partnerships and networks -Improved community connectedness and referrals to social inclusion initiatives for seniors and families / caregivers -Increased delivery of social inclusion programming and services to mobilize collective action of collaborating organizations -Increased and/or expanded services, supports, spiritual practices, and activities available to seniors and families/caregivers -Increased support of navigation of life transitions and community integration for seniors and families/caregivers - Increased awareness and utilization of supportive community resources by seniors and families/ caregivers <p>OUTPUTS</p> <ul style="list-style-type: none"> ✓ 23 sub-agreements with partner organizations ✓ 15 partner organizations engage in inclusion and healthy aging programs ✓ Creation of Senior Toolkit ✓ An evidence-based sustainable model for social inclusion and healthy aging integrated into the Village program ✓ Two community gatherings; ✓ Five seniors inclusion and mental health training symposiums/award ceremonies; ✓ Promotional materials developed in English and Indigenous languages 	<p>OBJECTIVES</p> <ul style="list-style-type: none"> ➤ Recognize and address barriers to social inclusion faced by seniors; ➤ Reduce accessibility barriers faced by Indigenous elders to culturally appropriate and inclusive supports and stewardship. ➤ Better identify, engage and support seniors and families/caregivers experiencing vulnerabilities; <p>OUTCOMES</p> <ul style="list-style-type: none"> -Increased social participation and social inclusion of seniors -Improved well-being and quality of life of seniors -Increased sense of belonging and inclusion amongst seniors in their community <p>OUTPUTS</p> <ul style="list-style-type: none"> ✓ 1,250 seniors 60+, 20% Indigenous elders, participate annually in programming and services geared toward social inclusion; ✓ 250 seniors 60+ and families/caregivers access ongoing life-transition navigation supports; ✓ 10 artificial intelligence (AI) models developed and tested; 	<p>OBJECTIVES</p> <ul style="list-style-type: none"> ➤ Build the capacity of organizations to support seniors' initiatives in their communities <p>OUTCOMES</p> <ul style="list-style-type: none"> -Increased integration and interaction between seniors and young professionals -Increased community engagement opportunities for seniors, families/caregivers and young professionals -Improved regional capacity to coordinate and leverage community resources for maximum reach and impact to seniors and families/caregivers <p>OUTPUTS</p> <ul style="list-style-type: none"> ✓ 50 Indigenous Seniors mentor postsecondary students; ✓ 250 college students annually engaged in front-line support to seniors through a campus-integration model

EVALUATION APPROACH

Creating and keeping an ethical space at all times will require us to create an environment that demonstrates passion, connection and commitment that moves people to not only share their information and have it presented in a meaningful way.

The ethical principles that will surround this Collective Impact Project will reflect our collective values that are grounded in the seven grandfather teachings as shared by Eddie Benton-Banai:

- **Nbwaakaawin:** To cherish knowledge is to know **WISDOM**.
- **Zaagidwin:** To know **LOVE** is to know peace.
- **Mnaadendmowin:** To honour all the creation is to have **RESPECT**.
- **Aakdehewin:** **BRAVERY** is to face the foe with integrity.
- **Gwekwaadziwin:** **HONESTY** in facing a situation is to be brave.
- **Dbaadendiziwin:** **HUMILITY** is to know yourself as a sacred part of the creation.
- **Debwewin:** **TRUTH** is to know all of these things.

In addition to the above commitment, our team will be following the four Rs of Indigenous research: respectful, responsible, and reciprocal, relevant learning (Kirkness & Barnhardt, 1991; Weber-Pillax, 2001; Wilson, 2008).

Respect. A strong level of respect must be built with the people sharing their knowledge and trust has to be part of the process. Without trust, the conversations will not be as engaging and the stories will not be told in the same way.

Responsibility. Each of the individuals sharing knowledge throughout this learning journey will be assured that the information that they are providing will be confidential, and they will be given a choice to remain anonymous or to use their names. We will ensure that the participants are honoured in the way in which they want to be engaged with and will be respectful of their traditions (eg. asemma may be offered vs. written consent). The data will be stored in a safe place and will always be presented in a transparent way.

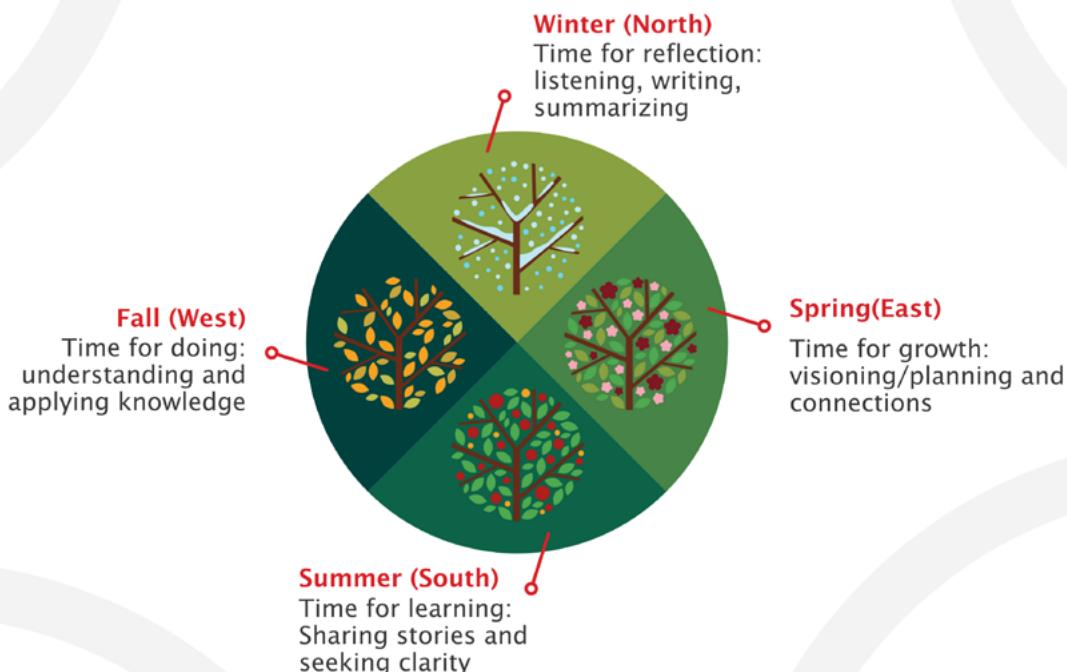
Relevance. In the beginning phases, the advisory council will be consulted with and the participants will have an opportunity to give feedback to ensure that the evaluation approach will resonate with them. As an evaluator, I will ensure to keep the content and context relevant to the people sharing knowledge and that it is used in a way that will be useful for them, and for future participants. As part of the methodology, I intend to be in frequent contact with the project leads and overarching steering committee so that their stories have context within the larger project.

Reciprocity. This learning will be a co-production of knowledge and will be intended to overturn some colonial ways of thinking and doing. I anticipate that this work will create more space for Indigenous knowledge as well as honour western ways of doing. I will solicit questions and thoughts, and respond respectfully. Finally, those sharing their wisdom will be honoured throughout the learning journey; conversations will be marked by honesty, laughter, integrity, compassion, and gratitude.

Using the Seasons as a Framework

This evaluation will be a process, and we will remain open to the teachings and learnings that will occur and will accept them as a part of our roles as evaluators. The approaches we decide to use together will have a purpose, a spirit, and exist within creation - and most importantly be applicable to the participants at all times. The Medicine wheel has great teachings and there are many teachings in relation to the seasons and their relationships to planning and evaluation. Please see figure below as a sample framework for the yearly evaluation schedule. The seasons will be defined as follows: Winter (January - March), spring (April - June), summer (July to September) and fall (October to December).

SEASONAL EVALUTION



EVALUATION PLAN: SURVEY-BASED DATA

Metric or "Indicator"	Suggested Question	Data Collection Method	Infographic	Time Frame	Who is Responsible
Pillar 1. Supporting an innovative, inclusive and accessible spaces with existing and new partners					
Services directory (Northern Seniors Resource Guide) developed and provided to older adults 60+ (used by all community)	Is the services directory completed	Successful completion of the services directory	No	Soft launch in winter 2022	Project Team
Increase in the communication received and understood by Seniors 60+ regarding community opportunities	Have you received any information regarding the Villages collective impact project? Are you aware of the services your community offers to Seniors and Indigenous Senior 60+?	Standard client survey	Yes	Done at the end of the program or by seasons Surveys launched in December 2021	Grant Recipients
Increase in the amount of community referrals to engagement activities	Have you been referred to this program?	Standard client survey and Standard Registration	Yes	Done at the end of the program or by seasons Surveys launched in December 2021	Grant Recipients
Increase number of connections with Indigenous, Francophone and newcomers to Canada.	Do you identify as Indigenous, Francophone or a newcomer to Canada?	Standard client survey and Standard Registration	Yes	Ongoing	Project Team
Pillar 2. Increase and promote social participation & inclusion for Seniors, Indigenous Seniors 60+, caregivers and families					
Meaningful connections					
Increase in the number of community activities attended per month	Actual number of community activities offered per month and: amount of participants	Data collection with Grant Recipients The Collective monthly survey	Yes	Monthly and ongoing	Grant Recipients
Removal of barriers					
Increase the strategies implemented to create inclusive and accessible space for Seniors within organizations (e.g. including culturally safe, 2S-LGBTQ safe, age friendly and dementia friendly)	Was the service or program offered in an inclusive and accessible space for Seniors (culturally safe, age friendly, dementia friendly)	Monthly Village partner survey Standard client survey	Yes	Done at the end of the program or by seasons Surveys launched in Dec. 2021	Grant Recipients and Project Team
Increase in the proportion of Seniors and Indigenous Senior 60+ who report positive community experiences	Do you feel that you have positive experiences in your community?	Standard client survey	Yes	Done at the end of the program or by seasons Surveys launched in Dec. 2021	Grant Recipients

Proportion of participating Seniors and Indigenous Senior 60+ who would participate in the engagement opportunities again	Would you participate again?	Standard client survey	Yes	Done at the end of the program or by seasons Surveys launched in Dec. 2021	Grant Recipients
Can and do use technology to communicate with loved ones	Do you use technology to connect with loved ones? Do your clients have access to technology services to access your program	Standard client survey Monthly Village partner survey	Yes	Done at the end of the program or by seasons Surveys launched in Dec. 2021	Grant Recipients
Can and do travel regularly within the community	Do you have access to transportation to participate in community programs and access services? Do your clients have access to transportation services to access your program	Standard client survey Monthly Village partner survey	Yes	Done at the end of the program or by seasons Surveys launched in Dec. 2021	Grant Recipients

Pillar 3. Generating meaningful learning experiences for students and Seniors and Indigenous Seniors 60+

Number of community placements for students working with Seniors and Indigenous Senior 60+	Number of students who have placements	Data from the placement coordinators	Yes	Done at the end of placement by seasons Ongoing since April 2020	Project Team
Satisfaction of the students in relation to the community placements	Was your placement meaningful to you?	Student survey	Yes	Done at the end of placement by seasons Ongoing since April 2020	Project Team
Satisfaction of the Seniors in relation to the community placements	Did you participate in the _____ program? Yes or No If so, did you feel the connection with the students was meaningful to you?	Client survey	Yes	Done at the end of the program or by seasons Surveys launched in Dec. 2021	Project Team
Satisfaction of Agencies in relation to community placements and working with Community Connectors	How satisfied were you with your experience working with Community Connector Students? Would you work with a Community Connector Student in the future Yes or No	Monthly Village partner survey	No	Done at the end of the program or by seasons Surveys launched in Dec. 2021	Project Team and Grant Recipients
Alignment of the learning experience with curricular outcomes	Did the experience align with curriculum outcomes?	Student Survey - Qualitative discussions with academic deans, placement coordinators etc.	No	Done at the end of placement by seasons Ongoing since April 2020	Project Team/Canadaore Academic

EVALUATION PLAN: Gathering Stories using Outcome Mapping

Outcome Mapping as a tool for Storytelling with Partners

We will be using outcome mapping framework to demonstrate our relationship with partners and also as a tool to monitor how our internal team is measuring our outcomes. Outcome mapping is a methodology for planning and assessing projects that aim to bring about 'real' and tangible change. It can also be applied to programs relating to research communication, and policy influence. It has proven to be a very valuable way to planning, monitoring and evaluating a project, while also engaging stakeholders. Outcome mapping provides a set of tools (eg. Storytelling, surveys etc.) to design and gather information on the outcomes, defined as behavioural changes, among the project partners (e.g. leveraging the advisory committee). Identifying the behavioural changes (e.g. improved perceived quality of life) aims to become synonymous with its outcomes, and part of a wider process of focusing on how change happens. Outcome mapping can be used as a standalone methodology or in combination with other evaluations.

Approach

Using Storytelling, qualitative and quantitative approaches to design and gather information on the outcomes (defined as behavioural changes) among the project partners. Identifying the behavioural changes synonymous with the key outcomes. Outcome mapping can be used as a standalone methodology or in combination with other evaluations.

Guiding Principles

- Evaluation is intended to improve program planning and delivery
- Evaluations are designed to lead to action
- No single, best, generic evaluation method exists
- Evaluations should enlist the participation of relevant stakeholders
- Evaluation processes should meet standards for ethical research
- Monitoring and evaluation planning add value at the design stage of a program
- Evaluation should be an asset for those being evaluated
- Evaluation is both science and art
- Evaluations are a means of negotiating different realities
- Evaluations should leave behind an increased capacity to use evaluation finding

Questions we will be asking ourselves and our partners:

- How far have our partners progressed towards achieving outcomes?
- What are we doing to support the achievement of outcomes?
- How well have we performed?
- Indicating cases of positive performance and areas for improvement:
- What worked well? Why? Are all the necessary strategies included?
- Are we spreading ourselves too thin by trying to use too many strategies?
- How can we maximize our contributions?
- Are your services offered in a safe space (culturally safe, age friendly, dementia friendly)?
- Do your clients have access to technology services to access your program?
- Do your clients have access to transportation to access your programs or services?

Outcomes journals with Collaborating Organization and Community Partners are used monthly to collect the information and data for the project. See annex G for template for the outcome journal.

Photovoice as a method for storytelling with clients

- PhotoVOICE is an opportunity for participants to express themselves and to be heard in a powerful, universal and visual way. The use of photography eliminates the limitations of language, ethnicity or education. Participants are self-directed, supported and encouraged by the facilitators.
- The photographs and accompanying narratives are used as messages to reach those that can help make change.
- The Village Collective Impact Project will host up to three, 8-week sessions. The first session in Feb 2021 was delivered remotely through zoom calls. During each session, the group shares photographs weekly on the topic of aging in their community and the barriers they face and opportunities they have. Each individual shares their personal story. Themes such as barriers to inclusion is documented. No camera experience necessary. The facilitators support any Senior or Indigenous Senior 60+ in being involved and also provides all the training and support.
- The narratives collected through the photovoice storytelling project will be used to share a collective story for reporting. This is shared with the funder and all stakeholders. We presented our first photovoice exhibit in October 2022. See annex E for the video and book of the first PhotoVOICE- Aging Unfiltered completed in February 2021



Journals as a method for storytelling with students

- With permission, we will use journals as a way to share students experiences working with Seniors 60+. Journaling will help students to be less restrained when expressing themselves. It will also give students time to organize their thoughts and prepare responses. Analyzing journals will also give us an opportunity to learn more about the process and share meaningful feedback to the Seniors, organizations and community at large.

Evaluation Phase

- Evaluating intended and unexpected results:
- Who changed? How did they change?
- If they did not change as expected, do we need to do something different or reorient our expectations?
- Gathering data on the contribution that a program made to bringing about changes in its partners:
- What activities/strategies were used?
- How did the activities influence individuals, groups, or institutions to change?
- Establishing evaluation priorities and an evaluation plan:
- What strategies, relationships, or issues need to be looked at more in depth?
- How, and from where, can we gather relevant data?

Reporting Matrix

TYPE OF REPORT & FREQUENCY	DESCRIPTION	AUDIENCE
ESDC Reports – Quarterly Q1 – July 31; Q2 – October 31; Q3 - Jan 31; and Q4 – April 30th	Activity Report; Claim Form, Forecast of Project Expenditures (FPE) – sent quarterly to ESDC Program Officer	ESDC Program Officer and New Horizons for Senior Program team
Infographic – Seasonally Spring – July 31; Summer – October 31; Fall – Jan 31; and Winter April 30	Project level data will be reported through the infographic and will be distributed to clients and community partners. The infographic will be updated and distributed quarterly beginning in 2022. <i>Please see Annex D for sample infographic.</i>	Community Stakeholders, New Horizons for Senior Program team, and General Public
CIP Report Updated annually and submitted.	Collective Impact Plan (CIP) is updated and submitted annually to Performance Management Team and includes the following documents: Common Agenda; Evaluation Plan; Workplan; Sustainability Plan; and Communication plan. <i>* Evaluation data related to the collective impact initiative and ongoing project and population data is fed back to the project teams to support learning and adaptation, and is reported during semi-annual conversations with (PMEWG) the Performance Measurement and Evaluation Working Group of the New Horizons for Seniors Program</i>	Performance Management Team; New Horizons for Senior Program team; Community Stakeholders, and General Public
The Village Impact report Annual Report to Community Stakeholders submitted in January.	This is a public annual report that shares The Village achievements with our funders and project achievements with collaborating and partner organizations and the community. <i>Shared, via print and online with community yearly in January</i>	New Horizons for Senior Program team; Community Stakeholders, and General Public
A final report (March 2025)	Final report at the end of the project summarizing the evaluation approach, findings, conclusions and suggestions for next steps. Shared via online and print with community	ESDC Program Officer; New Horizons for Senior Program team; Community Stakeholders, and General Public

THE COLLECTIVE IMPACT PROJECT

Work Plan and Mutually Reinforcing
Activities

Work Plan – Mutually Reinforcing Activities

Project Pillar & Objectives	Activities	Lead Organization and Person	Project Year	Expected Results		Results Indicators and Metrics	Current Results and Status
				Outputs	Outcomes		
Project Pillar Support an innovative, inclusive & accessible community with existing and new partners Objective: Working in collaboration with not for profit and for profit organizations, and community stakeholders, establish a CIP around a common set of objectives to reduce the risk of social isolation for Seniors 60+ and Indigenous Seniors in Nipissing and Parry Sound District	<p>Leadership Activities:</p> <ul style="list-style-type: none"> Identify collaborating organizations and community partners Convene community leaders (including Seniors) and collaborate on the common agenda Draft and launch a request for proposals (RFP) to select first round of collaborating organizations and partners and distribute funding (See annex A for TPA framework) Launch a second round RFP to select the grantees as collaborating organizations, complete agreements and distribute funding Form cross sector steering committee and hold monthly meetings Form Elders Committee Promote existing community partnerships between sectors and Indigenous partnerships <p>Communications Activities: Develop and deliver a communication plan and materials to provide updates to community stakeholders</p> <p>Mutually Reinforcing Activities: Determine activities of each collaborating organization</p> <p>Evaluation Activities:</p> <ul style="list-style-type: none"> Develop, monitor and update annually an evaluation plan Track monthly metrics with Collective through monthly Village partner survey <p>Sustainability Activities: Develop, monitor and update annually a sustainability plan</p>	Micheline) – The Village at Canadore College	Year 1 Year 1 Year 1 Year 3 Year 1 Year 1-5 Year 1-5 Year 1-5 Year 1-5 Year 1-5	<ul style="list-style-type: none"> Over 50 organizations collaborate on common agenda 23 sub-agreements with Collaborating and Partner Organizations 15 partner organizations engage in inclusion and healthy aging programs Cross sector Steering committee established and meeting monthly Indigenous Elders Committee established and met seasonally A CIP outlining a Common Agenda Communication plan developed, and tools in place An evaluation plan, tools in place A sustainability plan in place Final Report Five Public Annual Reports Final Report 	<ul style="list-style-type: none"> Strengthened partnerships and networks Improved community connectedness and referrals to social inclusion initiatives for seniors and families / caregivers 	RESULTS INDICATORS <ul style="list-style-type: none"> One Community gathering to complete Common Agenda with notes and attendance records Completed CIP and all documents submitted Steering Committee Meeting Notes and Documents Recommendations collected from Elder on Campus and First People Centre and included in action plans METRICS <ul style="list-style-type: none"> Increase the number of sustainable partnerships developed with community stakeholders <ul style="list-style-type: none"> Sectors and between sectors Indigenous partners Francophone and newcomer organizations 	<p>YEAR 1 (18 months to May 2021)</p> <ul style="list-style-type: none"> 59 organizations (see annex B for list) and community groups consulted and 110 people attended the Summit to build the common agenda, over 50% were Seniors 60+ 13 Transfer Payment Agreements in place with 4 Collaborating Organizations, 1 Indigenous Collaborating Organization, and 6 Seed Grant Partners (total grants of \$145,000. One of our seed grant applicants dropped out. 24 Initiatives and referral organizations supporting the Collective <ul style="list-style-type: none"> Inter-Generational Steering Committee Monthly meetings since July 2020. Recruiting for Knowledge Givers and Keepers ongoing, meet monthly with Elder on campus and First People Centre for consultation Annual CIP and all documents created <p>YEAR 2 (June to December 2021)</p> <ul style="list-style-type: none"> 41 organizations support the project. Five new organizations joined since June. Annual CIP and all documents created <p>YEAR 3 (December 1 2021 to November 1 2022)</p> <ul style="list-style-type: none"> 18 partners engaged in healthy aging or inclusion activities and 18 sub agreements: 15 Transfer Payment Agreements, new agreement with the Parry Sound Friendship Centre in March 2021 (total grants of \$165,000) and 3 Sub Agreements (See Annex C for list) 75 organizations in our community network representing 13 sectors in our region. (see annex B for list) New Steering Committee format to better support our larger Collective of 34 organizations Grant recipients and sub agreement partners meet monthly and larger Collective meet seasonally.

Work Plan – Mutually Reinforcing Activities

Project Pillar & Objectives	Activities	Lead Organization and Person	Project Year	Expected Results		Results Indicators and Metrics	Current Results and Status
				Outputs	Outcomes		
Project Pillar Support an innovative, inclusive & accessible community with existing and new partners Objective: Working in collaboration with not for profit and for profit organizations, and community stakeholders, establish a CIP around a common set of objectives to reduce the risk of social isolation for Seniors 60+ and Indigenous Seniors in Nipissing and Parry Sound District	<p>Leadership Activities:</p> <ul style="list-style-type: none"> Identify collaborating organizations and community partners Convene community leaders (including Seniors) and collaborate on the common agenda Draft and launch a request for proposals (RFP) to select first round of collaborating organizations and partners and distribute funding (See annex A for TPA framework) Launch a second round RFP to select the grantees as collaborating organizations, complete agreements and distribute funding Form cross sector steering committee and hold monthly meetings Form Elders Committee Promote existing community partnerships between sectors and Indigenous partnerships <p>Communications Activities: Develop and deliver a communication plan and materials to provide updates to community stakeholders</p> <p>Mutually Reinforcing Activities: Determine activities of each collaborating organization</p> <p>Evaluation Activities:</p> <ul style="list-style-type: none"> Develop, monitor and update annually an evaluation plan Track monthly metrics with Collective through monthly Village partner survey <p>Sustainability Activities: Develop, monitor and update annually a sustainability plan</p>	Micheline Demers – The Village at Canadore College	Year 1 Year 1 Year 1 Year 3 Year 1 Year 1-5 Year 1-5 Year 1-5 Year 1-5 Year 1-5	<ul style="list-style-type: none"> Over 50 organizations collaborate on common agenda 23 sub-agreements with Collaborating and Partner Organizations 15 partner organizations engage in inclusion and healthy aging programs Cross sector Steering committee established and meeting monthly Indigenous Elders Committee established and met seasonally A CIP outlining a Common Agenda Communication plan developed, and tools in place An evaluation plan, tools in place A sustainability plan in place Final Report Five Public Annual Reports Final Report 	<ul style="list-style-type: none"> Strengthened partnerships and networks Improved community connectedness and referrals to social inclusion initiatives for seniors and families / caregivers 	RESULTS INDICATORS <ul style="list-style-type: none"> One Community gathering to complete Common Agenda with notes and attendance records Completed CIP and all documents submitted Steering Committee Meeting Notes and Documents Recommendations collected from Elder on Campus and First People Centre and included in action plans METRICS <ul style="list-style-type: none"> Increase the number of sustainable partnerships developed with community stakeholders <ul style="list-style-type: none"> Sectors and between sectors Indigenous partners Francophone and newcomer organizations 	<p>YEAR 4 (December 2022 to November 2023)</p> <ul style="list-style-type: none"> 50 partners engaged in healthy aging or inclusion activities including 23 TPA sub agreements: (total grants of \$235,000) and 4 Collaboration Agreements (See Annex C for list). The Collective supports that support over 30,000 Seniors. Increasing to 9 new agreements. 87 organizations including 12 new partners in our community network representing 13 sectors in our region (see Annex B for list). Launched campus SAGE Committee (Seniors Advisory Group Engagement) in October that meets monthly to provide insight and consultation on the integration of Seniors on campus.

Project Pillar & Objectives	Activities	Lead Organization and Person	Project Year	Expected Results		Results Indicators and Metrics	Current Results and Status
				Outputs	Outcomes		
Project Pillar Support an innovative, inclusive & accessible community with existing and new partners Objectives: Facilitate CIP outcomes through leadership in mobilizing improved aging and social inclusion for seniors Influence future practices in programming models that focus on healthy aging and social inclusion for seniors at the community and government level	<p>Leadership Activities: In consultation with Seniors, First People Centre and the Collective:</p> <ul style="list-style-type: none"> • Develop navigation supports and programming at the Village that supports an Age Friendly and Dementia Friendly communities • Facilitate collaborating and partner organizations to mobilize activities, supports and services for seniors • Share promising practices and lessons learned with community to influence propagation of project by: <ul style="list-style-type: none"> - Hosting an annual seniors inclusion and mental health training symposium and award ceremony to recognize volunteers, seniors and staff and share lessons learned and promising practices. During the symposium, having a community forum to further mobilize collective action, to broaden reach beyond collaborating organizations <p>Communications Activities: Manage communication plan ensuring regular updates to community stakeholders</p> <ul style="list-style-type: none"> • Promotion material developed in English and Indigenous Languages <p>Mutually Reinforcing Activities: Collaborating organizations to attend yearly symposium</p> <p>Evaluation Activities: Track monthly metrics with the Collective through monthly Village partner survey</p> <p>Sustainability Activities: Facilitate a planning and sustainability forum as part of yearly symposium including a commitment session where stakeholders make commitments to the future</p>	Micheline McWhirter (The Village at Canadore College) with All Members of the Collective	Year 2 – 5	<ul style="list-style-type: none"> • An evidence-based sustainable model for seniors social inclusion and healthy aging integrated into the Village program • Two community gatherings; • Five seniors inclusion and mental health training symposiums and award ceremonies; • Promotional materials developed in English and Indigenous languages 	<ul style="list-style-type: none"> • Increased delivery of social inclusion programming and services to mobilize collective action of collaborating organizations • Increased and/or expanded services, supports, spiritual practices, and activities available to Seniors • Improved regional capacity to coordinate and leverage community resources for maximum reach and impact to seniors and families, caregivers 	<p>RESULTS INDICATORS</p> <ul style="list-style-type: none"> • Five seniors inclusion and mental health training symposiums and award ceremonies to share lessons learned, celebrate successes and influence community and policy makers for future improvements with notes and attendance records • Report on recommendations included in annual report <p>METRICS</p> <ul style="list-style-type: none"> • Increase the number of sustainable partnerships developed with community stakeholders <ul style="list-style-type: none"> ○ Sectors and between sectors ○ Indigenous partners ○ Francophone and ○ newcomer organizations 	<p>YEAR 1 (18 months to May 2021)</p> <ul style="list-style-type: none"> • First Community symposium called the Summit on Reducing the Risk of Social Isolation in our Community hosted in May 2021 • 59 organizations (see annex B for list) and community groups attended the first symposium called the Summit with a focus to create common agenda, 110 community members attended the Summit, over 50% were Seniors 60+ • Created a Reassurance Calls Program, Seniors Centre Without Walls Program and DISCO Hub digital literacy program with the YMCA to address barriers caused by COVID-19 • Lessons learned reports on first year of initiatives completed and shared with project stakeholders that supported seniors during COVID-19 <p>YEAR 2 (June to December 2021)</p> <ul style="list-style-type: none"> • Second Seniors Symposium – Learning and Caring for Yourself as you Age, was held the week of November 22, 2022 in partnership with the local Stay on Your Feet Coalitions for Falls Prevention Month. This virtual event was attended by 160 people who participated in 18 education sessions and panels. Over 85% of attendees were 60 or over. Feedback was very positive. (See annex F for schedule of events) Due to COVID-19 restrictions, an in-person event and awards ceremony will be held in June 2022. • In Fall launched in person campus programming including VON exercise classes, digital literacy programming and indoor walking groups. <p>YEAR 3 (December 1 2021 to November 1 2022)</p> <ul style="list-style-type: none"> • January provided first annual report, The Village Donor Report - (See Annex H – Village Annual Report) • Co-hosted with our local health unit, first in person Seniors' Symposium in June for Seniors' Month. This was the third senior inclusion, community event in both Parry Sound and North Bay. 250 Seniors attended and 40 vendors representing 12 sectors attended. (See Annex F for posters) • Identified language keeper and beginning to add Indigenous languages to promotional material (see https://www.northernseniors.ca/ for example) • We offered 29 student support or student lead programs on campus (for full schedule see https://www.canadorecollege.ca/the-village/seniors-programs) • Launched campus VIP program to integrate Seniors on campus (see Annex I – VILLAGE VIP PROGRAM to see VIP Booklet) – 140 Seniors have become VIPs. Host monthly Town Hall meetings to discuss campus programming.

Project Pillar & Objectives	Activities	Lead Organization and Person	Project Year	Expected Results		Results Indicators and Metrics	Current Results and Status
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Project Pillar & Objectives	Activities	Lead Organization and Person	Project Year	Expected Results Outputs	Outcomes	Results Indicators and Metrics	Current Results and Status
Project Pillar Support an innovative, inclusive & accessible community with existing and new partners Objective: Enhance seniors caregivers and families, understanding of how to fully participate in their community as a fully engaged member Create a life transition navigation toolkit, services directory (Seniors Toolkit) for older adults 60+	<p>Leadership Activities</p> <ul style="list-style-type: none"> -Create through an expert panel – a life transition toolkit, services directory (Seniors Toolkit) for Seniors and Indigenous Senior 60+: <ul style="list-style-type: none"> • Create a Seniors Panel to review and validate toolkit • Identify and engage marginalized seniors groups to ensure the toolkit meets their needs -Mobilize navigation services for seniors beginning with collaborating organizations: <ul style="list-style-type: none"> • Implement process for student Community Connectors to support access and navigation of toolkit • Expand services to all regions <p>Communications Activities: Manage communication plan ensuring regular updates to community stakeholders</p> <ul style="list-style-type: none"> - Create website for the online toolkit - Create a print version for distribution to Seniors -Develop communication strategies to reach marginalized groups -Promotion material in English and Indigenous Languages <p>Mutually Reinforcing Activities:</p> <ul style="list-style-type: none"> Collaborating and partner organizations support and promote seniors toolkit <p>Evaluation Activities:</p> <ul style="list-style-type: none"> Gather feedback from Seniors, and stakeholders to make improvements and measure impact of the toolkit <p>Sustainability Activities: Create process for ongoing updating and validation of toolkit with academic team and community stakeholders</p> <ul style="list-style-type: none"> • Transition navigation supports to sustainable partner organizations 	Micheline McWhirter (The Village at Canadore College)	Year 2 – 5 Year 2 Year 2 Year 3 Year 3 Year 2 Year 3 Year 2 Year 2-5 Year 2-5 Year 2-5 Year 5	<ul style="list-style-type: none"> • Tools and resources and resources for Seniors and Indigenous Seniors families, caregivers that support navigation and life transitions and community integration • 250 seniors 60+ access navigation support and toolkit 	<ul style="list-style-type: none"> • Increased awareness and utilization of supportive community resources by seniors and families/ caregivers • Increased support of navigation of life transitions and community integration for seniors, families and caregivers 	<p>RESULTS INDICATORS</p> <ul style="list-style-type: none"> • Services directory developed and provided to older adults 60+ (used by all community) • Increase in the amount of community referrals to engagement activities • Improve communication with seniors, families and caregivers <p>METRICS</p> <ul style="list-style-type: none"> • Increase in the communication received and understood by older adults 60+ regarding community opportunities • Increase the awareness of, and access to services 	<p>YEAR 1 (18 months to May 2021)</p> <ul style="list-style-type: none"> • Completed inventory of services and resources by region created • Began validating information in toolkit with organizations • Community Connector role developed and supporting Village initiatives • Community Connector Students accessing inventory to support Seniors enrolled in programming at the Village <p>YEAR 2 (June to December 2021)</p> <ul style="list-style-type: none"> • Began recruiting for Seniors Advisory Committee in summer 2021 to consult and advise on various initiatives and programs in community • Began development of senior's resource guide website called Northern Seniors with Caredove. Soft launch schedule for winter 2022 • Developed process for student Community Connectors to support access and navigation of toolkit. Pilot to begin in winter 2022 • Started radio show working group to develop seniors radio show for the region with TV Broadcasting students <p>YEAR 3 (December 1 2021 to November 1 2022)</p> <ul style="list-style-type: none"> • Soft launched our Senior's resource guide website https://www.northernseniors.ca/ • Recruiting new partners to have services on website

Project Pillar & Objectives	Activities	Lead Organization and Person	Project Year	Expected Results	Results Indicators and Metrics	Current Results and Status	
				<p>Outputs</p> <ul style="list-style-type: none"> Tools and resources and resources for Seniors and Indigenous Seniors families, caregivers that support navigation and life transitions and community integration 250 seniors 60+ access navigation support and toolkit 	<p>Outcomes</p> <ul style="list-style-type: none"> Increased awareness and utilization of supportive community resources by seniors and families/ caregivers Increased support of navigation of life transitions and community integration for seniors, families and caregivers 	RESULTS INDICATORS <ul style="list-style-type: none"> Services directory developed and provided to older adults 60+ (used by all community) Increase in the amount of community referrals to engagement activities Improve communication with seniors, families and caregivers METRICS <ul style="list-style-type: none"> Increase in the communication received and understood by older adults 60+ regarding community opportunities Increase the awareness of, and access to services 	YEAR 4 (December 2022 to November 2023) <ul style="list-style-type: none"> Working with the Nipissing Wellness OHT to support navigation of supports and services for the region to increase awareness of services. Launched regional Reaching Older Adults Working group to increase communication with Seniors. 60% of Seniors surveyed attending programming indicate that they are aware of community services. This is up from 50%.
Project Pillar Support an innovative, inclusive & accessible community with existing and new partners Objective: Enhance seniors caregivers and families, understanding of how to fully participate in their community as a fully engaged member Create a life transition navigation toolkit, services directory (Seniors Toolkit) for older adults 60+	<p>Leadership Activities</p> <ul style="list-style-type: none"> Create through an expert panel – a life transition toolkit, services directory (Seniors Toolkit) for Seniors and Indigenous Senior 60+: <ul style="list-style-type: none"> Create a Seniors Panel to review and validate toolkit Identify and engage marginalized seniors groups to ensure the toolkit meets their needs Mobilize navigation services for seniors beginning with collaborating organizations: <ul style="list-style-type: none"> Implement process for student Community Connectors to support access and navigation of toolkit Expand services to all regions <p>Communications Activities: Manage communication plan ensuring regular updates to community stakeholders</p> <ul style="list-style-type: none"> Create website for the online toolkit Create a print version for distribution to Seniors <p>-Develop communication strategies to reach marginalized groups</p> <p>-Promotion material in English and Indigenous Languages</p> <p>Mutually Reinforcing Activities:</p> <p>Collaborating and partner organizations support and promote seniors toolkit</p> <p>Evaluation Activities:</p> <p>Gather feedback from Seniors, and stakeholders to make improvements and measure impact of the toolkit</p> <p>Sustainability Activities: Create process for ongoing updating and validation of toolkit with academic team and community stakeholders</p> <ul style="list-style-type: none"> Transition navigation supports to sustainable partner organizations 	Micheline McWhirter (The Village at Canadore College)	Year 2 – 5 Year 2 Year 2 Year 3 Year 3 Year 2 Year 3 Year 2 Year 2-5 Year 2-5 Year 2-5 Year 5				

Project Pillar & Objectives	Activities	Lead Organization and Person	Project Year	Expected Results Outputs	Outcomes	Results Indicators and Metrics	Current Results and Status
<p>Project Pillar: Increase and promote social participation & inclusion for Seniors and Indigenous Seniors 60+, their caregivers and families</p> <p>Objective: Better identify, engage and support seniors and families/caregivers experiencing vulnerabilities</p>	<p>Leadership Activities: In consultation with Seniors, First People Centre, the Collective and community stakeholders:</p> <ul style="list-style-type: none"> • Develop models and framework for inclusive and accessible communities to be shared with the Collective and community • Monitor and support project activities carried out by collaborating and partner organizations <p>Communications Activities: Manage communication plan ensuring regular updates to community stakeholders</p> <ul style="list-style-type: none"> • Implement strategies to reach marginalized groups • Promotion material developed in English and Indigenous Languages <p>Mutually Reinforcing Activities: All members of the Collective, supports and promotes activities carried out by Collaborating and Partner organizations</p> <p>Evaluation Activities:</p> <ul style="list-style-type: none"> • Develop and administer surveys to seniors and analyze baseline data to gather both quantitative and qualitative data relative to their social inclusion • Host photoVOICE groups as a form of focus group to share voice of seniors through storytelling and • Gather feedback from participants, partners, and community stakeholders and make improvements and measure impact of the project <p>Sustainability Activities: Create process for ongoing community support of Age Friendly and Dementia Friendly spaces</p>	Micheline McWhirter (The Village at Canadore College) with All Members of the Collective	Year 2-5 Year 2-5 Year 1-5 Year 2-5 Year 2-5 Year 2-5 Year 1-5 Year 2-5 Year 1-5 Year 2-5	<ul style="list-style-type: none"> • 1,250 seniors 60+, 20% Indigenous engaged social inclusion programming 	<ul style="list-style-type: none"> • Increased social participation and social inclusion of seniors • Improved well-being and quality of life of seniors • Increased sense of belonging and inclusion amongst seniors in their community 	RESULTS INDICATORS <ul style="list-style-type: none"> • Increase social engagement opportunities • Increase attendance at programming and activities targeting Seniors 60+ and Indigenous Seniors Metrics <ul style="list-style-type: none"> • Increase in the number of community activities attended per month • Increase in the number of people with whom the Senior connects monthly • Proportion of participating Seniors who would participate in the engagement opportunities again 	<p>YEAR 1 (18 months to May 2021)</p> <ul style="list-style-type: none"> • 370 Seniors engaged including 5% Indigenous Seniors in Village programming • 1500 hours of community support during COVID • 85% of program participants reported positive experiences • First photoVOICE group was hosted in January to February 2021. <p>YEAR 2 (June to December 2021)</p> <ul style="list-style-type: none"> • Our placement students who supported initiatives and activities have provided over 40,000 hours of community support to seniors. • We have engaged over 500 seniors including 5% Indigenous Seniors and 132 students, increasing interactions between seniors and students and increasing social participation of seniors, reducing the risk of social isolation. • Our project collective (including 11 collaborating and partner organization) support over 1000 seniors in our region. • 85% of program participants reported they would participate again <p>YEAR 3 (December 1 2021 to November 1 2022)</p> <ul style="list-style-type: none"> • Since Jan 2020, 413 community connector students connected with over 2556 Seniors, including 5% Indigenous Seniors and Elders, we connect with 169 Seniors on average per month campus and offered 29 programs on campus and in community • Our Collective of 34 organizations support over 5800 Seniors in our region • Students provided over 64000 hours in the last 3 years • 100% of our Seniors would participate again and 100% of students found placement meaningful • October 5, 2022, hosted our first Photovoice Event – Aging unfiltered to influence community change and influence policy makers. 100 community leaders representing 24 organizations attended. (See Annex E for Photovoice video, Photovoice Book, Event organization attendees)

Project Pillar & Objectives	Activities	Lead Organization and Person	Project Year	Expected Results Outputs	Outcomes	Results Indicators and Metrics	Current Results and Status
<p>Project Pillar: Increase and promote social participation & inclusion for Seniors and Indigenous Seniors 60+, their caregivers and families</p> <p>Objective: Better identify, engage and support seniors and families/caregivers experiencing vulnerabilities</p>	<p>Leadership Activities: In consultation with Seniors, First People Centre, the Collective and community stakeholders:</p> <ul style="list-style-type: none"> • Develop models and framework for inclusive and accessible communities to be shared with the Collective and community • Monitor and support project activities carried out by collaborating and partner organizations <p>Communications Activities: Manage communication plan ensuring regular updates to community stakeholders</p> <ul style="list-style-type: none"> • Implement strategies to reach marginalized groups • Promotion material developed in English and Indigenous Languages <p>Mutually Reinforcing Activities: All members of the Collective, supports and promotes activities carried out by Collaborating and Partner organizations</p> <p>Evaluation Activities:</p> <ul style="list-style-type: none"> • Develop and administer surveys to seniors and analyze baseline data to gather both quantitative and qualitative data relative to their social inclusion • Host photoVOICE groups as a form of focus group to share voice of seniors through storytelling and • Gather feedback from participants, partners, and community stakeholders and make improvements and measure impact of the project <p>Sustainability Activities: Create process for ongoing community support of Age Friendly and Dementia Friendly spaces</p>	Micheline McWhirter (The Village at Canadore College) with All Members of the Collective	Year 2-5 Year 2-5 Year 1-5 Year 2-5 Year 2-5 Year 2-5 Year 1-5 Year 2-5 Year 1-5 Year 2-5	<ul style="list-style-type: none"> • 1,250 seniors 60+, 20% Indigenous engaged social inclusion programming 	<ul style="list-style-type: none"> • Increased social participation and social inclusion of seniors • Improved well-being and quality of life of seniors • Increased sense of belonging and inclusion amongst seniors in their community 	<p>RESULTS INDICATORS</p> <ul style="list-style-type: none"> • Increase social engagement opportunities • Increase attendance at programming and activities targeting Seniors 60+ and Indigenous Seniors <p>Metrics</p> <ul style="list-style-type: none"> • Increase in the number of community activities attended per month • Increase in the number of people with whom the Senior connects monthly • Proportion of participating Seniors who would participate in the engagement opportunities again 	<p>YEAR 4 (December 2022 to November 2023)</p> <ul style="list-style-type: none"> • Since January 2020, 1590 students connected with over 5300 Seniors, including 15% Indigenous Elders and seniors; 20% men; 30% over 80 years old; 5% newcomers; 20% Francophone; rural seniors; seniors with low income; seniors living alone; 2SLGBTQIA + seniors; and seniors with mobility challenges. We connect with over 750 Seniors on average per month campus and offered 70 programs and up to 132 hours of free programming per month on campus and in the community. • Our community network of 87 organizations represents 13 sectors (including government, 6 Indigenous organizations, 2 Francophone organizations, not-for-profit and for-profit organizations, and service groups). • Students provided over 87,500 hours of support to reduce social isolation. • 99% of our Seniors would participate again and 100% of students found placement meaningful.

Project Pillar/ Project Objectives	Activities	Lead Organization and Person	Project Year	Expected Results Outputs Outcomes	Results Indicators/ Data Collection and Metrics	Current Results and Status
<p>Project Pillar: Increase and promote social participation & inclusion for Seniors and Indigenous Seniors 60+, their caregivers and families</p> <p>Objective: Recognize and address barriers to social inclusion faced by seniors;</p>	<p>Leadership Activities: In consultation with Seniors, First People Centre, and community stakeholders:</p> <ul style="list-style-type: none"> Identify barriers to social inclusion and share with stakeholders Pilot ideas to address barriers faced by Seniors and Indigenous Seniors Integrate transportation strategies into programming Integrate seniors digital literacy and access to technology strategies into programming Integrate the use of technology including Artificial Intelligence (AI), immersive reality simulations to support cognitive stimulation and improved social engagement <p>Communications Activities: Ensure regular updates to stakeholders</p> <ul style="list-style-type: none"> Implement strategies to reach marginalized groups Promotion material developed in English and Indigenous Languages <p>Mutually Reinforcing Activities: All members of the Collective, implement safe space, age friendly and dementia friendly strategies</p> <p>Evaluation Activities:</p> <ul style="list-style-type: none"> Develop and administer surveys to seniors and analyze baseline data to gather both quantitative and qualitative data relative to their social inclusion Gather feedback from participants, partners, and community stakeholders and make improvements and measure impact of the project <p>Sustainability Activities: Create process for collecting feedback from Seniors regarding barriers to access to services and supports</p>	Micheline McWhirter (The Village at Canadore College) with All Members of the Collective	Year 2-5 Year 2-5 Year 3-5 Year 2-5 Year 2-5 Year 2-5 Year 2-5 Year 1-5 Year 1-5 Year 2-5	<ul style="list-style-type: none"> 1,250 seniors 60+, 20% Indigenous engaged in social inclusion programming 10 artificial intelligence (AI) models developed and tested; 	<ul style="list-style-type: none"> Increased social participation and social inclusion of seniors Improved well-being and quality of life of seniors Increased sense of belonging and inclusion amongst seniors in their community <p>RESULTS INDICATORS</p> <ul style="list-style-type: none"> Identify barriers to social participation and access to services Increase the awareness of, and access to technology Improve access to transportation & mobility assistance <p>Metrics</p> <ul style="list-style-type: none"> Increase in the number and proportion of older adults 60+ who: <ul style="list-style-type: none"> Can and do use technology to communicate with loved ones Can and do travel regularly within the city Increase in the number of organizations who report inclusive and accessible spaces for Seniors 	<p>YEAR 1 (18 months to May 2021)</p> <ul style="list-style-type: none"> Agency surveys, seniors surveys conducted and feedback gathered for creation of common agenda and presented to community stakeholders Lessons learned reports on first year of initiatives (Student Placements, Reassurance calls program, Seniors Centre Without Walls Program and DISCO Hub – Digital Literacy Program with the YMCA), completed and shared with project stakeholders that supported seniors during COVID-19 <p>YEAR 2 (June to December 2021)</p> <ul style="list-style-type: none"> 30 seniors engaged in digital literacy programming during fall 2021 Transportation supports provided for all in person and on campus programs Development of You Belong Here working group that are developing strategy for inclusive and accessible spaces for seniors. First step is to encourage business to share of inventory of current state. Standardized registration and surveys created and distributed in fall 2021. Planning team created for Social Robots research to be launched in winter 2022. The project will examine the use of social robots to reduce social isolation. <p>YEAR 3 (December 1 2021 to November 1 2022)</p> <ul style="list-style-type: none"> Launched monthly Village newsletter to Seniors to increase communication Launched summer infographic to share results

Project Pillar/ Project Objectives	Activities	Lead Organization and Person	Project Year	Expected Results Outputs Outcomes	Results Indicators/ Data Collection and Metrics	Current Results and Status
<p>Project Pillar: Increase and promote social participation & inclusion for Seniors and Indigenous Seniors 60+, their caregivers and families</p> <p>Objective: Recognize and address barriers to social inclusion faced by seniors;</p>	<p>Leadership Activities: In consultation with Seniors, First People Centre, and community stakeholders:</p> <ul style="list-style-type: none"> Identify barriers to social inclusion and share with stakeholders Pilot ideas to address barriers faced by Seniors and Indigenous Seniors Integrate transportation strategies into programming Integrate seniors digital literacy and access to technology strategies into programming Integrate the use of technology including Artificial Intelligence (AI), immersive reality simulations to support cognitive stimulation and improved social engagement <p>Communications Activities: Ensure regular updates to stakeholders</p> <ul style="list-style-type: none"> Implement strategies to reach marginalized groups Promotion material developed in English and Indigenous Languages <p>Mutually Reinforcing Activities: All members of the Collective, implement safe space, age friendly and dementia friendly strategies</p> <p>Evaluation Activities:</p> <ul style="list-style-type: none"> Develop and administer surveys to seniors and analyze baseline data to gather both quantitative and qualitative data relative to their social inclusion Gather feedback from participants, partners, and community stakeholders and make improvements and measure impact of the project <p>Sustainability Activities: Create process for collecting feedback from Seniors regarding barriers to access to services and supports</p>	Micheline McWhirter (The Village at Canadore College) with All Members of the Collective	Year 2-5 Year 2-5 Year 3-5 Year 2-5 Year 2-5 Year 2-5 Year 2-5 Year 1-5 Year 1-5 Year 2-5	<ul style="list-style-type: none"> 1,250 seniors 60+, 20% Indigenous engaged in social inclusion programming 10 artificial intelligence (AI) models developed and tested; 	<ul style="list-style-type: none"> Increased social participation and social inclusion of seniors Improved well-being and quality of life of seniors Increased sense of belonging and inclusion amongst seniors in their community <p>RESULTS INDICATORS</p> <ul style="list-style-type: none"> Identify barriers to social participation and access to services Increase the awareness of, and access to technology Improve access to transportation & mobility assistance <p>Metrics</p> <ul style="list-style-type: none"> Increase in the number and proportion of older adults 60+ who: <ul style="list-style-type: none"> Can and do use technology to communicate with loved ones Can and do travel regularly within the city Increase in the number of organizations who report inclusive and accessible spaces for Seniors 	<p>YEAR 4 (December 2022 to November 2023)</p> <ul style="list-style-type: none"> Over 700 Seniors per year involved in 3 Digital Literacy Support Programs and 4 Virtual Reality Immersive programs. Launched Tech Savvy Seniors Programs online as community resource. https://www.canadorecollege.ca/the-village/tech-savvy-seniors 97% of Seniors on campus use technology to connect with family and friends. 79% of Seniors have access to transportation supports to attend campus programming. 99% of Seniors reported that programming was offered in an accessible and inclusive space.

Project Pillar/ Project Objectives	Activities	Lead Organization and Person	Project Year	Outputs	Expected Results	Outcomes	Results Indicators/ Data Collection and Metrics	Current Results and Status
<p>Project Pillar: Increase and promote social participation & inclusion for Seniors and Indigenous Seniors 60+, their caregivers and families</p> <p>Objective: Reduce accessibility barriers faced by Indigenous Seniors and elders to culturally appropriate and inclusive supports and stewardship.</p>	<p>Leadership Activities: In consultation with Seniors, First People Centre, and Indigenous community stakeholders:</p> <ul style="list-style-type: none"> Identify barriers to social inclusion for Indigenous Seniors and share with stakeholders Pilot ideas to address barriers faced by Indigenous Seniors Deploy Indigenous cultural programming to both Indigenous and non-Indigenous Seniors Adopt and realign Indigenous guided palliative supports and programming <p>Communications Activities: Ensure regular updates to stakeholders</p> <ul style="list-style-type: none"> Promotion material developed in English and Indigenous Languages Incorporate storytelling to share voice of Indigenous Seniors <p>Mutually Reinforcing Activities: All members of the Collective, implement culturally safe spaces strategies</p> <p>Evaluation Activities:</p> <ul style="list-style-type: none"> Gather feedback from participants, partners, and community stakeholders and make improvements and measure impact of the project <p>Sustainability Activities: Create process for collecting feedback from Indigenous Seniors regarding barriers to access to services and supports</p>	Micheline McWhirter (The Village at Canadore College) with All Members of the Collective	Year 3 – 5 Year 3 – 5 Year 4 – 5 Year 4 – 5 Year 3 - 5 Year 3 – 5 Year 3 - 5	<ul style="list-style-type: none"> 50 Indigenous Seniors and Elders involved in mentor post-secondary students 	<ul style="list-style-type: none"> Increased social participation and social inclusion of seniors Improved well-being and quality of life of seniors Increased sense of belonging and inclusion amongst seniors in their community 	<p>RESULTS INDICATORS</p> <ul style="list-style-type: none"> Identify barriers to, culturally safe and appropriate services for Indigenous Seniors Increase in the proportion of Seniors who report positive community experiences Increase in the number organizations who report inclusive and accessible spaces for Seniors and Indigenous Seniors 	<p>YEAR 1 (18 months to May 2021)</p> <ul style="list-style-type: none"> 370 Seniors engaged in Village programming including 5% Indigenous Seniors Recruiting for Knowledge Givers and Keeper ongoing, meet monthly with Elder on campus and First People Centre for consultation to ensure culturally appropriate project Support of Indigenous Life Stages Navigator for six months to support the creation of the common agenda and outreach to promote project and partnership opportunities Identification of one Indigenous Collaborating Organization <p>YEAR 2 (June to December 2021)</p> <ul style="list-style-type: none"> Over 500 seniors including 5% Indigenous Seniors and 132 students engaged Our project collective (including 11 collaborating and partner organization) support over 1000 seniors in our region. Recruiting for Knowledge Givers and Keeper ongoing. Meet monthly with First People Centre for consultation to ensure culturally appropriate project 85% of program participants reported positive experiences <p>YEAR 3 (December 1 2021 to November 1 2022)</p> <ul style="list-style-type: none"> 413 students connected with over 2556 Seniors, including 5% Indigenous Seniors and Elders Our Collective of 34 organizations support over 5800 Seniors in our region 100% of program participants reported positive experiences 	

Project Pillar/ Project Objectives	Activities	Lead Organization and Person	Project Year	Outputs	Expected Results	Outcomes	Results Indicators/ Data Collection and Metrics	Current Results and Status
<p>Project Pillar: Increase and promote social participation & inclusion for Seniors and Indigenous Seniors 60+, their caregivers and families</p> <p>Objective: Reduce accessibility barriers faced by Indigenous Seniors and elders to culturally appropriate and inclusive supports and stewardship.</p>	<p>Leadership Activities: In consultation with Seniors, First People Centre, and Indigenous community stakeholders:</p> <ul style="list-style-type: none"> Identify barriers to social inclusion for Indigenous Seniors and share with stakeholders Pilot ideas to address barriers faced by Indigenous Seniors Deploy Indigenous cultural programming to both Indigenous and non-Indigenous Seniors Adopt and realign Indigenous guided palliative supports and programming <p>Communications Activities: Ensure regular updates to stakeholders</p> <ul style="list-style-type: none"> Promotion material developed in English and Indigenous Languages Incorporate storytelling to share voice of Indigenous Seniors <p>Mutually Reinforcing Activities: All members of the Collective, implement culturally safe spaces strategies</p> <p>Evaluation Activities:</p> <ul style="list-style-type: none"> Gather feedback from participants, partners, and community stakeholders and make improvements and measure impact of the project <p>Sustainability Activities: Create process for collecting feedback from Indigenous Seniors regarding barriers to access to services and supports</p>	Micheline McWhirter (The Village at Canadore College) with All Members of the Collective	Year 3 – 5 Year 3 – 5 Year 4 – 5 Year 4 – 5 Year 3 - 5 Year 3 – 5 Year 3 - 5	<ul style="list-style-type: none"> 50 Indigenous Seniors and Elders involved in mentor post-secondary students 	<ul style="list-style-type: none"> Increased social participation and social inclusion of seniors Improved well-being and quality of life of seniors Increased sense of belonging and inclusion amongst seniors in their community 	<p>RESULTS INDICATORS</p> <ul style="list-style-type: none"> Identify barriers to, culturally safe and appropriate services for Indigenous Seniors Metrics Increase in the proportion of Seniors who report positive community experiences Increase in the number organizations who report inclusive and accessible spaces for Seniors and Indigenous Seniors 	<p>YEAR 4 (December 2022 to November 2023)</p> <ul style="list-style-type: none"> 1500 Seniors per year involved in on-campus programming, including 15% Indigenous Seniors and Elders. Over 1000 students per year involved in the campus programming. First Peoples' Centre works with up to 30 Elders, Knowledge Keepers, Language Keepers and Knowledge Givers in our region and connects with over 600 secondary and post-secondary students. Hosted a Community Feast in November with local community, including Indigenous Leaders from our region, Elders and Seniors, and students to discuss reconciliation with special guest Jody Wilson Raybould. 75 people were in attendance. Our Collective of 50 organizations supports over 30,000 Seniors in our region. 98% of program participants reported positive experiences. 98% of Seniors reported that programming was being offered in an accessible and inclusive space. 	

Project Pillar/ Project Objectives	Activities	Lead Organization and Person	Project Year	Outputs	Expected Results		Results Indicators/ Data Collection and Metrics	Current Results and Status
						Outcomes		

Project Pillar/ Project Objectives	Activities	Lead Organization and Person	Project Year	Outputs	Expected Results		Results Indicators/ Data Collection and Metrics	Current Results and Status
						Outcomes		

Project Pillar:	Leadership Activities: In collaboration with Academic Team and First People Centre, and The Collective: <ul style="list-style-type: none">Design, develop and implement Inter-professional student work placements in the Village that supports both on campus and in community opportunities for students, ensuring pedagogic relevanceDevelop learning opportunities with Seniors into program curriculumsIntegrate the senior's population living on-campus at the Village into the programming model as recipients of the programs and services; Communications Activities: <ul style="list-style-type: none">Manage communication plan ensuring regular updates to community stakeholders Mutually Reinforcing Activities: Have Community Connector students work with all collaborating and partner organizations to support initiatives and work of The Collective Evaluation Activities: <ul style="list-style-type: none">Student journals to share student experiencesConduct student surveys seasonallyConduct Agency surveys seasonally Sustainability Activities: Work with Academic Leads at Canadore to build Village Community Connector placement and learning experiences with Seniors into their curriculums	Micheline McWhirter (The Village at Canadore College) with Academic Team	Year 1-5	✓ 250 college students annually engaged in front-line support to seniors through a campus-integration model; ✓ 50 Indigenous Seniors and Elders mentor postsecondary students;	-Increased integration and interaction between Seniors and young professionals -Increased community engagement opportunities for Seniors, families/caregivers and young professionals	RESULTS INDICATORS <ul style="list-style-type: none">Increase opportunities for post-secondary students to work with older adults 60+, families and caregiversHigh-quality student experiencesIncrease civic participation by studentsAlignment of the learning experience with curricular outcomes METRICS: <ul style="list-style-type: none">Number of community placements for students working with older adults 60+Satisfaction of the students in relation to the community placementsSatisfaction of the seniors in relation to the community placements	YEAR 4 (December 2022 to November 2023) <ul style="list-style-type: none">Since 2020, 1590 students provided over 87,500 hours of support on campus and in the community.98% of our Seniors said their work with students was meaningful and 100% of students found placement and connection to Seniors meaningful.100% of students reported that their placement aligned with their program learning outcomes.



THE COLLECTIVE IMPACT PROJECT SUSTAINABILITY PLAN

Sustainability Plan

Sustainability Goal	Sustainability Implementation	Who is responsible?	Timeline	What resources are required to achieve the Sustainability goal?	Risks and Challenges	Mitigation Strategy	What does success look like?
<p>By October 31, 2024, have a sustainable system to manage and maintain the life transition navigation toolkit, services directory (Seniors Toolkit) for Seniors and Indigenous Seniors 60+, their families and caregivers</p>	<ul style="list-style-type: none"> • Work with Academic Leads at Canadore and other Post-Secondary institutions to build toolkit work into program curriculum • Work with Municipalities to have toolkit as part of their budget and age friendly strategies • Create process for ongoing updating and validation of toolkit with academic team and community stakeholders • Transition seniors navigation supports to sustainable partner organizations 	Project Manager - Village at Canadore College	Work started year 1 till year 5	<ul style="list-style-type: none"> • Ongoing support from Academic Programs to sustain toolkit • Funds from municipalities to print and promote seniors toolkit (amount to be determined) 	<ul style="list-style-type: none"> • Funding may not be secured • It may be difficult to engage Municipalities and secure funding 	<ul style="list-style-type: none"> • Facilitate a community planning and sustainability forum as part of yearly symposium including a commitment session where stakeholders make commitments to the future • Create placement opportunities at the Village that support the toolkit maintenance work • Seek additional funding streams to cover costs 	<p>Seniors Toolkit has the system and means in place to continue the service indefinitely</p> <p>Update Year 3</p> <ul style="list-style-type: none"> • Northern Seniors website soft launched in June 2022 • Ongoing recruiting of new organizations for website <p>Update Year 4</p> <ul style="list-style-type: none"> • We are working with the Nipissing Wellness Ontario Health Team to support and promote their new service navigation website https://nipissingwellness.ca/find-a-service/ that will eventually replace the northern seniors website to ensure no duplication of services. • Students will be front line support helping seniors navigate services. • Community Sustainability Forum is schedule for April 2024 and planning was initiated in September.

Sustainability Goal	Sustainability Implementation	Who is responsible?	Timeline	What resources are required to achieve the Sustainability goal?	Risks and Challenges	Mitigation Strategy	What does success look like?
<p>By October 31, 2024, have a sustainable system to manage and maintain the Inclusive and accessible spaces Framework for the community</p>	<ul style="list-style-type: none"> • Create process for ongoing community support of inclusive and accessible spaces • Work with Municipalities and community stakeholders to maintain inclusive and accessible spaces • Work with Municipalities to inclusive and accessible spaces strategies as part of their budget and strategic plans 	Project Manager - Village at Canadore College	Year 2 till year 5	<ul style="list-style-type: none"> • Ongoing support from Academic Programs to sustain toolkit • Funds from municipalities to print and promote seniors toolkit (amount to be determined) 	<ul style="list-style-type: none"> • It may be difficult to engage lead agencies given lack of resources due to pandemic 	<ul style="list-style-type: none"> • Facilitate a community planning and sustainability forum as part of yearly symposium including a commitment session where stakeholders make commitments to the future • Create placement opportunities at the Village that support collecting voice of Seniors 	<ul style="list-style-type: none"> • Communities in Nipissing and Parry Sound districts create inclusive and accessible spaces and has the system and means in place to continue the service indefinitely

Sustainability Goal	Sustainability Implementation	Who is responsible?	Timeline	What resources are required to achieve the Sustainability goal?	Risks and Challenges	Mitigation Strategy	What does success look like?
By October 31, 2024, have a sustainable process for collecting feedback from seniors regarding barriers to access to services and supports in the community	<ul style="list-style-type: none"> Create a process for collecting feedback from seniors regarding barriers to access to services and supports Work with Municipalities and community stakeholders to include the voice of seniors in program and service creation and delivery 	Project Manager - Village at Canadore College	Year 2 till year 5	<ul style="list-style-type: none"> Support from lead community agencies to collect voice of seniors Honorariums for Seniors and Elders who provide feedback and support 	<ul style="list-style-type: none"> It may be difficult to engage Municipalities and secure funding 	<ul style="list-style-type: none"> Facilitate a community planning and sustainability forum as part of yearly symposium including a commitment session where stakeholders make commitments to the future Create placement opportunities at the Village that support the age friendly and dementia friendly framework in the community 	<p>Agencies and businesses in the Nipissing and Parry Sound districts have a system and means in place to continue to gather the voice of seniors and include them in program development</p> <p>Year 3 Update Created and shared survey with Collective to gather feedback from Seniors, working on process to collect data</p> <p>Year 4 Update</p> <ul style="list-style-type: none"> Developed and shared surveys with partner organizations to consistently gather data and information relative to the experience of seniors. Supported community partners in providing surveys and analyzing results to inform changes and improvements in services.

Sustainability Goal	Sustainability Implementation	Who is responsible?	Timeline	What resources are required to achieve the Sustainability goal?	Risks and Challenges	Mitigation Strategy	What does success look like?
<p>By October 31, 2024, have a sustainable process for collecting feedback from Indigenous seniors regarding barriers to access to services and supports in the community</p>	<ul style="list-style-type: none"> • Create a process for collecting feedback from Indigenous Seniors and Elders regarding barriers to access to services and supports including access to the Knowledge Gifers and Keepers council at Canadore College • Work with Municipalities and community stakeholders to include the voice of Indigenous seniors and Elders in program and service creation and delivery 	Project Manager - Village at Canadore College	Year 3 till year 5	<ul style="list-style-type: none"> • Support from lead community agencies to include feedback from Indigenous Seniors and Elders regarding barriers • Community agencies having access to the Knowledge Gifers and Keepers council at Canadore College • Honorariums for Seniors and Elders who provide feedback and support 	<ul style="list-style-type: none"> • It may be difficult to engage agencies and secure funding for honorariums 	<ul style="list-style-type: none"> • Facilitate a community planning and sustainability forum as part of yearly symposium including a commitment session where stakeholders make commitments to the future 	Agencies and businesses in the Nipissing and Parry Sound districts have a system and means in place to continue to gather the voice of Indigenous Seniors and Elders and include them in program development

Sustainability Goal	Sustainability Implementation	Who is responsible?	Timeline	What resources are required to achieve the Sustainability goal?	Risks and Challenges	Mitigation Strategy	What does success look like?
By October 31, 2024, have a sustainable process for build Village Community Connector placement and learning experiences with Seniors build into program curriculums at post-secondary institutions	<ul style="list-style-type: none"> Work with Academic Leads at Canadore and other Post-Secondary institutions to have Village Community Connector placement and learning experiences with Seniors included in their curriculums 	Project Manager - Village at Canadore College	Work started year 2 till year 5	<ul style="list-style-type: none"> Ongoing support from Academic Programs to placements and learning opportunities with Seniors Funds from Academic budget to fund placement supervisor 	<ul style="list-style-type: none"> Funding may not be secured It may be difficult to engage academic team 	<ul style="list-style-type: none"> Create placement opportunities at the Village that support learning outcomes of the programs Seek additional funding streams to cover costs 	<p>Community Connector student placements has the system and means in place to continue the service indefinitely</p> <p>Year 3 Updates Created Community Connector training and onboarding for the College</p>



THE COLLECTIVE IMPACT PROJECT COMMUNICATION PLAN

INTRODUCTION

This communication plan sets the communications framework for the Village Collective Impact Project. It will serve as a guide for communications throughout the life of the project and will be updated as communication needs change. The Project Manager will lead and take a proactive role in ensuring effective communications. The communication plan defines the following:

- What information will be communicated;
- How the information will be communicated—in meetings, email, telephone, social media;
- When information will be distributed;
- Who is responsible for communicating project information;
- Communication requirements for The Collective (Collaborating Organizations and Partners); and
- Any standard the project must use for communicating;

Communication Objectives

- To establish a clear, consistent flow of information that will inform and educate all stakeholders about all aspects of the Village Collective Impact Project;
- To ensure that all communications, key messaging, branding and activities are based on agreed-upon standards and protocols;
- To create and sustain a shared sense of purpose among the Collective and stakeholders by ensuring that communications continuous, transparent and timely;
- To create mechanisms which invite feedback and provide assessments of how communications activities are received/perceived by stakeholders; and
- To support collaboration on regional communication strategies to reach isolated seniors and seniors not connected to any health or social services.

Communication Strategies

To achieve these communications objectives, the following strategies will be used:

- Continuous communication with the Collective (collaborating and partner organizations) to foster trust and build relationships within the Collective and the community;
- The project manager will act as a liaison between ESDC (Employment and Social Development Canada) for communication approvals and with marketing team at Canadore to increase effectiveness and branding of communication activities;
- Commitment by all project partners to use consistent core messaging;
- The communications tactics will be adapted – as appropriate –as indicated by ongoing feedback from the Collective and the community; and
- The Collective will explore the use of radio and radio programming geared to seniors to reach all seniors - specifically seniors not connected to community services.

Communication Tools

- Media releases (Newspaper, Social Media, Radio and Television);
- Village Website and Web content pages for Project Partners;
- Village Newsletter
- The Canadore Story – Canadore Blog;
- Steering Committee Meetings;
- Monthly Village partner survey for Collaborating Organization and Community Partners;
- MS Teams – collaboration app used by project partners to provide updates, archive documents and data and collaborate on work;
- Infographics;
- Annual Reports; and
- Seniors Toolkit (inventory of community services for healthy aging).

Communication Requirements for Collective Members

All members of the Collective who are working on initiatives funded by the Village Collective Impact Project and (ESDC) must provide all external communication documents to the Project Manager for approval. The approval process may take two to three weeks to complete. All materials related to a funded initiatives to be shared with the public, must meet brand standards and must be provided to the Project Manager for review and approval.

Collaborating Organizations and Seed Grant Partners are required to complete the following:

- Village Monthly Data Collection Survey (See Annex for template)
- Quarterly Sharing of Infographic;
- News Releases as determined in collaboration with project team; and
- Sharing Seniors Toolkit.



COMMUNICATION DELIVERABLES

Responsible	Tactic/ Tools	Target Audience	Purpose	Frequency/ Timeline
Project Team – Collective Members	Seniors Resource Guide (Northern Seniors) - inventory of community services for healthy aging – online and printed	Seniors 60+, Indigenous Seniors, families and community stakeholders	To create an inventory of services across multiple sectors that supports healthy aging and social inclusion of Seniors. Should be used by everyone in the community	Soft launch – June 2022 Publish - Yearly and monthly promotion
Project Manager with Canadore PR and Marketing Team and Initiative Agency or Project Partner	Media Release (All Social Media, Radio, Website, Canadore Blog, Television and Newspaper when possible)	Community Organizations and Seniors	To share information with external stakeholders regarding new pilot projects and initiatives to promote Seniors participation and feedback.	Launching Initiatives, Pilot Projects and Community Events- Ongoing
Project Manager and Collective Members	Steering Committee Meetings – Minutes and Updates- shared in MS Teams	The Collective (Collaborating Organizations and Community Partners)	To promote continuous communication and track the changes occurring and the Collective's successes	Began July 2020 - Monthly with Partners and seasonally with Collective members
Collective Members	Monthly Village partner survey Done in survey monkey	The Collective (Collaborating Organizations and Community Partners)	To promote continuous communication and track the changes occurring and the Collective's successes.	Monthly – beginning July 2021
Project Team Collective Members	Initiative and Program Promotions (All Social Media, Radio, Website, Canadore Blog, Television and Newspaper when possible)	Seniors 60+, Indigenous Seniors, families and caregivers	To promote initiatives	As required - Ongoing
Project Manager with Canadore PR and Marketing Team	Village Project Webpage - PhotoVOICE page developed for story telling Canadore Blog	Community Stakeholders	Page to contain: Link to Seniors Toolkit, Common Agenda, Collective Members, Infographic, Story Telling (photoVOICE), Annual Reports , media releases and list of initiatives	Launched in Fall 2023 - https://www.canadorecollege.ca/the-village/living-well
Project Manager	Annual Report (Website, Shared with Project Stakeholders)	ESDC – Funder and Community Stakeholders	To report on project milestones and progress including results and outcomes. To promote public transparency and sharing the Collective's successes.	Yearly – Beginning January 2022
Project Manager – Collective to share	Infographic (Website, Shared with Project Stakeholders, and included in yearly report)	ESDC – Funder and Community Stakeholders	To promote continuous communication, public transparency and sharing the Collective's successes	Quarterly- Beginning Summer 2022
Project Manager – Procurement Officer and Finance Team	Transfer Payment - Grant Recipient Program - Bonfire App	Charitable organizations, For profit businesses, Not-for-profit organizations, Indigenous Organizations, Municipalities, Religious Groups that do not include a requirement to participate in any dimensions of faith	To recruit and identify Collaborating Organization and Seed Grant Partners that will support the Village Collective Impact Goals and Common Agenda	March 2021 Winter 2022
Project Manager – Procurement Officer and Finance Team	RFP - Request For Proposal Process - Bonfire App	Public and private suppliers	The procurement of services to satisfy the recommended service delivery model	As required

Annex A – TRANSFER PAYMENT FRAMEWORK ([CLICK HERE](#))

Annex B – COMMUNITY PARTNERS AND ORGANIZATIONS WHO CONSULTED ON COMMON AGENDA

STATUS	ORGANIZATION	COMMUNITY	SECTOR
Consultation and Project Partner	Canadore – First People Centre and Elder on Campus	North Bay – Northern Ontario	Post-Secondary – Indigenous
Consultation and Project Partner	Canadore – Academic Team	North Bay – Northern Ontario	Post-Secondary
Consultation and Project Evaluator	Mercer, Ray & Company	Located in Sudbury – Support the North	Business – Private Sector
Collaborating Organization	East Ferris Golden Age Club	East Ferris	Service Club
Collaborating Organization and Seed Grant recipient	Home Instead	North East - North Bay	Home Care Business
Collaborating Organization – Indigenous and Seed Grant recipient	Shawanaga First Nation Healing Centre	Shawanaga First Nation - Nobel	First Nation
Collaborating Organization	St. James United Church/Mary Street Centre	Parry Sound	Faith Organization
Collaborating Organization and Seed Grant recipient	YMCA of Northeastern Ontario	North Bay (Northeastern Ontario)	Sport and Recreation
Seed Grant Partner	Callander Public Library	Callander	Public Service Sector
Seed Grant Partner	Moose's Cookhouse	North Bay	Business – Hospitality and Restaurant
Seed Grant Partner	Nipissing Serenity Hospice	Nipissing and East Parry Sound districts	Palliative Care
Seed Grant Partner	North Bay Choral Society	North Bay	Service Club
Seed Grant Partner	North Bay Golden Age Club	North Bay	Service Club
Seed Grant Partner	Third Age Nipissing	Nipissing District	Service Club
Initiative Partner -Referral Agency – Steering Committee Member	Aid's Committee of North Bay – new Horizon's for Seniors Program	North Bay	Social Service
Initiatives Partner and Referral Agency	Autumnwood Marina Point	North Bay	Assisted Living
Initiatives Partner and Steering Committee Member	Older Adults Centres' Association of Ontario (OACAO)	Ontario	Provincial Organization
Initiatives Partner and Steering Committee Member	Retired Teacher's Association – District 43	Ontario	Service Group
Initiatives Partner and Referral Agency	VON	Northeast Ontario	Health Care
Initiatives Partner and Steering Committee Member	West Nipissing Community Health Centre	West Nipissing	Health Care
Initiatives Partner and Steering Committee Member	Women10 – Living Fit	North Bay	Service Club - Business
Referral Agency and Provide training and support	Alzheimer's Society	Northeast Ontario	Not for Profit
Referral Agency	Canadian Red Cross- Nipissing	Nipissing	Social Services
Referral Agency	Casselholme - Casselarms	North Bay	Assisted Living - LTC
Referral Agency	Chartwell Barkley House	North Bay	Assisted Living LTC
Referral Agency	Community Counselling Centre of North Bay	North Bay	Social Services
Initiative partner and referral Agency and	Community Living North Bay	North Bay	Social Services
Referral Agency	Eastholme Home for the Aged	Powassan	LTC
Referral Agency	Empire Living Centre	North Bay	Assisted Living LTC
Referral Agency	North Bay Indigenous Friendship Centre	North Bay	Indigenous Social Services

STATUS	ORGANIZATION	COMMUNITY	SECTOR
Referral Agency	North Bay Regional Health Centre - Behavioural Support Ontario Program	North Bay	Health Care
Referral Agency	North Bay Regional Health Centre - Seniors Mental Health Program	North Bay	Health Care
Referral Agency – Steering Committee Member	North Bay Parry Sound District Health Unit	Nipissing and Parry Sound	Community Health
Referral Agency – Steering Committee Member	North Bay Regional Health Centre - GEM Team– Geriatric Emergency Management Team	North Bay	Health Care
Referral Agency	Parry Sound Paramedic Service	Parry Sound	Health Care
Referral Agency – Steering Committee Member	Stay on Your Feet – NELHIN	Northeast	Government
Consultation – Steering Committee Member	City of North Bay – Age Friendly Committee	North Bay	Government
Consultation and student placement agency	College Boréal	Northeast	Post-Secondary
Consultation and student placement agency	FNTI – First Nations Technical Institute	Ontario	First Nation – Post Secondary
Consultation	Community Living – West Nipissing	West Nipissing	Social Services
Consultation	Earth Light Energies	North Bay	Alternative Health- Business
Consultation	Near North Palliative Care Network	Northeast	Palliative Care
Consultation and Summit Attendee	North Bay Police Force	North Bay	Police
Consultation and PhotoVOICE	Tamara Dubé Consulting	North Bay	Business
Consultation	Northeast Gerontology Group	Northeast	Healthcare
Consultation	Northern Ontario Age Friendly Network	Northern Ontario	Network
Consultation	Parry Sound Harvest Share	Parry Sound	Social Service
Consultation	Safer Spaces	Ontario	Social Services
Consultation	West Nipissing General Hospital – Alliance Centre- Adult Substance Abuse Program	West Nipissing	Health Care
Summit Attendee and consultation	Phil's Pharmasave	North Bay	Health Care- Pharmacists
Summit Attendee and consultation	Sienna Living	North Bay	LTC
Summit attendee	Mattawa and Area Food Bank	Mattawa	Social Services
Summit attendee	NMHSS-Peer Support Services	North Bay	Social Service- Mental Health
Summit attendee	North Bay Nurse Practitioner Clinic	North Bay	Health Care
Summit attendee	Town of Parry Sound	Parry Sound	Government
Summit Attendee	Serenity Seniors Residence Inc	Parry Sound	Private – Assisted Living
Summit attendee	West Parry Sound Health Centre	Parry Sound	Health Care
YEAR 2			
Consultation and student placement agency	Nipissing University	North Bay	Post-Secondary
Initiatives Partner and Steering Committee Member	Christian Horizons	Northeast	Social Services
Initiatives Partner and Steering Committee Member	Ontario Health Team	Northeast	Government
Initiatives Partner and Steering Committee Member	Human Endeavor	GTA	Not-for-profit
Steering Committee Member	CareLink Advantage & Helpline	Northeast	Business

STATUS	ORGANIZATION	COMMUNITY	SECTOR
Steering Committee Member	Hello Darlene	North Bay and Area	Business
YEAR 3			
Steering Committee Member	Canadian Shield Health Care Services Inc.	Northeast Ontario	Health Care
Collaboration Grant Organization and Steering Committee Member	Parry Sound Friendship Centre	Parry Sound	Indigenous Support
Steering Committee Member	PHARA - Physically Handicapped Adults' Rehabilitation Association	North Bay	Disability Services
Steering Committee Member	FARFO - Fédération des aînés et des retraités francophones de l'Ontario	Northeast Ontario	French Services
Referring Agency	Castle Arms Apartments	North Bay	Assisted Living Centre
Referring Agency	Ontario North Crohn's and Colitis Canada	Northern Ontario	Health Care
Referring Agency	Tulips Speech Therapy	North Bay	Human Service
Referring Agency and Steering Committee Member	Nipissing Community Paramedicine program	North Bay	Health Care
Referring Agency	NBRHC- Hospital Elder Life Program/Delirium and Senior Friendly Hospital Committee Booth	North Bay	Health Care
Referring Agency and Steering Committee Member	Pathways Wellness and Medical Foot Care	North Bay	Health Care
Referring Agency	Independence - North Bay	North Bay	Business
Referring Agency and Pilot Support	Stock transportation	North Bay	Transportation
Referring Agency	Powassan Library	North Bay	Transportation
Referring Agency and Steering Committee Member	West Parry Sound Community Support Services	West Parry Sound	Social Services
Referring Agency	The Friends	Parry Sound	Assisted Living
Referring Agency	Wasaauksing First Nation Health Centre	Wasaauksing	Indigenous Supports
Referring Agency	Lanes Pharmacy	Parry Sound	Business
Referring Agency	Parry Sound Public Library	Parry Sound	Library
Referring Agency	North Bay Métis Nation of Ontario Council	North Bay	Indigenous Supports
Referring Agency	Canadian Club	North Bay	Service Club
Referring Agency	Les Compagnons	North Bay	Service Club
Referring Agency	Trinity United Church	North Bay	Religious Organization
Referring Agency	Probus	North Bay	Service Club
Referring Agency and Steering Committee Member	Home and Community Care Support Services North East	North Bay	Health Care
Referring Agency	Family Enrichment Program	North Bay	Social Service
Consulting Agency	Northern Development Division Ministry of Northern Development	Northern Ontario	Government
Referring Agency	North Bay & District Multicultural Centre	North Bay	Social Service
Referring Agency and Partner	Gateway Theatre Guild	North Bay	Arts

STATUS	ORGANIZATION	COMMUNITY	SECTOR
YEAR 4			
Seed Grant Recipient and Steering Committee Member	East Parry Sound Community Support Services	East Parry Sound	Health and Social Services
Referring Agency	United Way Centraide North East Ontario	North East Ontario	Government Service
Steering Committee Member	Age Friendly Consulting	Nipissing and Parry Sound District	Indigenous Organization
Steering Committee Member	North of 50	Pointe of Barille	Clubs and Groups
Referring Agency	Canadian Federation of University Women - North Bay	North Bay	Clubs and Groups
Referring Agency	Cooperative Care Alliance	North East	Health Services
Referring Agency	March of Dimes Canada	North East	Social Services
Referring Agency	Mobile Crisis - NBRHC	Nipissing and Parry Sound	Social Services
Referring Agency	Second Wind	North Bay	Clubs and Groups
Referring Agency	Friendship Force North Bay	North Bay	Clubs and Groups
Program Partner and Referring Agency	CMHA North Bay	Nipissing and Parry Sound District	Social Services
Referring Agency	Salvation Army	North Bay	Social Services
Consultation	Uride	North Bay	Business
Referring Agency	Gateway Hub - CMHA	Nipissing and Parry Sound District	Social Services
Consultation	Community Safe Beds and Withdrawal Management Services	Nipissing and Parry Sound District	Health Care

Annex C – COLLABORATING ORGANIZATIONS, SEED GRANTS AND SUB AGREEMENT PARTNERS

ORGANIZATION	TYPE OF GRANT	ORGANIZATION DESCRIPTION	GRANT PROPOSAL	COMMUNITY
St. James United Church/Mary Street Centre	Collaboration Grant – Collaborating Organization	The Mary Street Centre is the community engagement entity, connected to but at arms' length from the church, which partners with other community groups who share our values and desire to strengthen our community, regardless of their faith stance	Creating an indoor walking track, with a foot-friendly, non-slip floor. There is no other space like it in town. Our YMCA closed this year. Parry Sound has many beautiful outdoor trails, but icy conditions and wet weather can often make these treacherous for seniors and others with mobility issues. All ages could use the space, but we would expect seniors (our target group) would be the main users.	Parry Sound
East Ferris Golden Age Club	Collaboration Grant – Collaborating Organization	Club of 504 members - seniors over the age of 50. Offers services in French and English.	Provide simplified tablets and a bilingual help line to seniors to increase digital literacy and access to services. Will work with Human Endeavour who has developed this concept and created the simplified tablet format with help line support.	East Ferris
Home Instead	Collaboration and Seed Grant- Collaborating Organization	Home Care Provider through the NE LHIN - provide essential health care services both public and privately funded	Collaboration Grant - Host a day program for seniors at the Village - that is age friendly and dementia friendly - 4 days per week - 6 hrs per day for 8 weeks - To support and improve access to respite services for caregivers and provide a variety of students with training and placements. Seed Grant - Provide Dementia training for all their front line workers.	North East - North Bay
Shawanaga First Nation Healing Centre	Indigenous Collaboration Grant and Seed Grant - Collaborating Organization	Anishnaabe approach to healing, a holistic approach to improve the political, social, economical and cultural community sectors. Culturally appropriate health care incorporating Anishnaabe language, traditional healers and practices, and Elders.	Collaboration Grant: Offer home based programs and services to seniors in their community and Expand to digital devices and virtual connection by providing devices, internet and training to provide a safe space and reconnect with each other to share their stories and knowledge. Seed Grant - Increase social activities and services for the older adults and seniors	Shawanaga First Nation - Nobel
YMCA of Northeastern Ontario	Collaboration and Seed Grant - Collaborating Organization	Registered charity - community health and wellness	Collaboration Grant: Y MIND is a Senior Mindfulness Program addresses the critical lack of mental health support for Seniors in our community. This free and innovative program will help Seniors address anxiety and develop coping skills before it becomes debilitating. Combines physical activity with weekly group work. Lead by a clinical psychologist. Seed Grant: Accessible registration Kiosk onsite- Age Friendly	North Bay (Northeastern Ontario)

ORGANIZATION	TYPE OF GRANT	ORGANIZATION DESCRIPTION	GRANT PROPOSAL	COMMUNITY
Parry Sound Indigenous Friendship Centre	Indigenous Collaboration Grant	The Centre program is designed to improve the quality of life for Aboriginal people in an urban environment by supporting self-determined activities which encourage equal access to and participation in Canadian Society and which respects aboriginal cultural distinctiveness.	To reduce barriers faced by Indigenous Elders and Seniors by providing weekly crafting workshops, social times, food, and teachings to both Indigenous and Non Indigenous seniors and elders on campus. This will be an opportunity for the sharing of knowledge to happen. Transportation will be provided to help address this barrier to inclusion.	Parry Sound
Callander Public Library	Seed Grant Partner	Public Library	Expand their digital technology lending program to include access to internet	Callander
Moose's Cookhouse	Seed Grant Partner	Moose's Cookhouse is a full service restaurant that provides on site dining, event hosting, and take out	To reduce barriers faced by older adults so they can enjoy restaurant dining experiences. Explore Age-friendly, Dementia friendly dinning. Providing training for all staff members and address barriers including physical, technical and cultural barriers. Explore inter-generational learning and sharing to support an inclusive dinning.	North Bay
North Bay Choral Society	Seed Grant Partner	Charitable non-profit community choir. The majority of our members are 60+ - open to all ages.	Present a virtual hour-long concert that reaches a larger audience with a focus on those who are isolated due to COVID and other barriers.	North Bay - everywhere
Third Age Nipissing	Seed Grant Partner	Intellectually stimulating lectures for mature learners living in North Bay and neighboring communities	Use virtual platforms to deliver lectures and help people living in Assisted Living residences to attend. Include student in learning opportunities	Nipissing District
Nipissing Serenity Hospice	Seed Grant Partner	Nipissing Serenity Hospice (NSH) is a 10-bed bilingual, residential, end-of life palliative care facility.	Legacy Project Initiative. Legacy projects benefit the residents, caregivers and families, in helping the dying person find meaning in their life, and capturing that meaning through creative ways, which helps the transition to death, for both the dying person and their loved ones	Nipissing and East Parry Sound districts
North Bay Golden Age Club	Seed Grant Partner	Senior 50+ Activity Centre	Introduce our seniors of the advantages of modern technology with the purchase of some tablets to loan to members and provide the training and support as required.	North Bay
North Bay Serenity Hospice	Sub Agreement – No grant	Nipissing Serenity Hospice (NSH) is a 10-bed bilingual, residential, end-of life palliative care facility.	To create on campus grief and bereavement services for staff, volunteers and Seniors on campus	North Bay
Barclay House	Sub Agreement – No grant	Assisted Living Facility	To provide digital literacy supports to residents	North Bay
Red Cross	Sub Agreement – No grant	A leading humanitarian organization	To provide support for the Friendly Calls program through student placement	North Bay
Older Adult Centres' Association of Ontario (OACAO)	Sub Agreement – No grant	Nipissing Serenity Hospice (NSH) is a 10-bed bilingual, residential, end-of life palliative care facility.	To create on campus grief and bereavement services for staff, volunteers and Seniors on campus	Ontario
Barclay House	Sub Agreement – No grant	Assisted Living Facility	To provide digital literacy supports to residents	

YEAR 4				
ORGANIZATION	TYPE OF GRANT	ORGANIZATION DESCRIPTION	GRANT PROPOSAL	COMMUNITY
Older Adult Centres' Association of Ontario (OACAO)	Collaboration Grant – Collaborating Organization	The OACAO is a non-for-profit, charitable organization that serves over 230 non-for-profit seniors organizations across Ontario. Supporting over 200,000 older adults, the OACAO is the Voice of Older Adult Centres.	Collaboration Grant: Leverage funding programs and partnerships to support the Nipissing Region for a Seniors Active Living Fair in North Bay. Implement the Links2Wellbeing Social prescribing Rural, volunteer led clubs require additional supports to plan, implement programs. Students will gain valuable opportunities. Marginalized seniors will be the priority.	Ontario
Callander Over 50 Club	Collaboration Grant – Collaborating Organization	A social club for seniors 50+ for rural seniors in Callander. 180 members and majority are over 70	Collaboration Grant: The members are more isolated during winter months because of weather, early days and safety reasons. Several of the rural seniors in our area do not drive or have access to public transportation. Most transportation services do not drive in rural areas or for social outings. To prevent isolation for the members, we will use the funds for a transportation strategy to attend monthly programming and other weekly programs.	Callander
Nipissing Serenity Hospice	Seed Grant – Collaborating Organization	Nipissing Serenity Hospice (NSH) is a 10-bed bilingual, residential, end-of life palliative care facility.	Seed Grant: Reach older adults through television and radio ads.	Nipissing District
Pathways Wellness and Medical Foot Care	Seed Grant – Collaborating Organization	Health and Wellness and Medical Foot Care	Seed Grant: Cover foot care costs for Seniors at risk.	Nipissing District
Alzheimer Society Sudbury-Manitoulin North Bay & Districts	Seed Grant – Collaborating Organization	Alzheimer Society	Seed Grant: Provide home kits for exercise classes for people who cannot attend in person.	Sudbury-Manitoulin North Bay & Districts
Connective Care	Seed Grant – Collaborating Organization	Counselling Education and Support	Seed Grant: Reach 'unreached older adults' and their caregivers and remove barriers to accessing services. This would include marketing on multiple channels (print, radio, social media, Canada Post, etc.), providing public presentations in places that cater to seniors, offering services and/ or workshops to target population for free or at a discounted rate.	Nipissing District
West Parry Sound Community Support Services	Seed Grant – Collaborating Organization	We are a not-for-profit, registered charity, volunteer-supported organization. We served 693 clients.	Seed Grant: To ensure that we are reaching all those who need our service, and to provide affordable, accessible transportation to access life-sustaining and life-enhancing services, we will use the funds to expand our transportation service. We will support the volunteers who support the service, we reimburse their fuel. \$5000.00 will support 8197 kilometres of client-focused transportation and will allow CSS to not increase user fees.	West Parry Sound

YEAR 4				
ORGANIZATION	TYPE OF GRANT	ORGANIZATION DESCRIPTION	GRANT PROPOSAL	COMMUNITY
East Parry Sound Community Support Services	Collaboration Grant – Collaborating Organization	We are a not-for-profit, registered charity, volunteer- supported organization. We served over 1200 Seniors and help them remain independent in their homes.	Seed Grant: To ensure that we are reaching Seniors about our programs, we will complete a mass mailout “papering the town” via Canada Post, which has proven to be a most effective way to outreach. Instead of mailing a brochure/flyer/postcard, we’d like to take a different approach and send out a business card sized magnet in the shape of a van inside of an envelope which will also feature messaging on it (offering a free frozen meal or \$10 off their first ride to eligible new clients only). It is hoped that not only will this reach everyone in East Parry Sound who receives mail, it will be less likely to end up in the recycling bin or garbage as they can stick it on their fridge. This approach will hopefully reach not only new service recipients, but also help us in recruiting additional volunteer drivers.	Ontario

Annex D – THE VILLAGES COLLECTIVE IMPACT PROJECT INFOGRAPHIC

The Village Collective Impact Project Evaluation Framework SUMMER DATA 2022



Funded by the Government of Canada's New Horizons for Seniors Program

WHO WE ARE

The Village Collective Impact Project is a Collective of 33 partner organizations that supported over 5,800 Seniors this season. We have a community network of 69 organizations representing 12 sectors across our region.

OUR GOAL

To reduce the risk of social isolation among Seniors and Indigenous Seniors 60+ by improving community connectedness to increase social awareness and participation by seniors, families and caregivers, using an intergenerational approach.



Data from Season – Summer 2022 (June, July, August months)

5,839

Seniors supported by the Collective

69

Organizations in our Community Network

33

Organizations in Collective

12

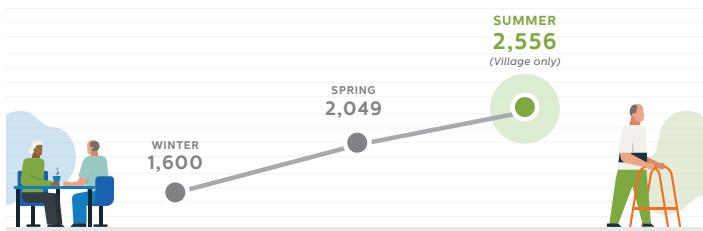
Sectors

4

Partnerships created

Seniors Connected

Since January 2020 The Village connected with over 2,556 Seniors including 5% Indigenous Seniors and Elders supported.



This summer season we connected with...

We offered...

169

– Seniors on average per month –

Data from past seasons

SPRING 150

WINTER 55-65

29

– Programs –

Data from past seasons

SPRING 17

WINTER 12

When asked if the program supports innovative, accessible and inclusive community spaces for Seniors

(Data from Summer 2022)



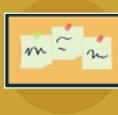
94%

of Seniors reporting positive community experiences
5% reported 'Unsure'



94%

of Seniors reporting programming being offered in an accessible and inclusive space



64%

of Seniors aware of services offered in the community

When asked if the program promoted social participation and addressed barriers to inclusion for Seniors, their families, and caregivers



100%

of Seniors say they would participate again!



97%

of Seniors use technology to connect with others



94%

of program participants have access to safe transportation

Generate meaningful intergenerational learning experiences for students and Seniors

OUR STUDENTS: 214 students have provided over 52,000 hours of community support to 25 organizations (cumulative not seasonal)

Data from Season – Summer 2022

(July & August months)

5,200

Community Placement hours

25

organizations supported (cumulative since beginning)

214

Community Connector Students since January 2020

100

% of students who felt that their placement and the connection with Seniors was meaningful

100

% of Seniors reporting positive experiences with the students

82

% of students reporting their placement aligned with their program learning outcomes

Here's some feedback from the Village

During the Winter our participants shared they were so impressed with the Village and the students. They felt like they belonged on campus. Rona Currie, a Village participant explained it well:

“I was dreading winter but [after joining The Village programming] it was not so daunting.”

Family members have shared that attending Village programming has improved their loved ones' overall quality of life.”

Data compiled by The Village Collective Impact Project Evaluation Framework.
This illustration was published on November 25, 2022. Copyright to The Village ©



Annex D – THE VILLAGES COLLECTIVE IMPACT PROJECT INFOGRAPHIC - YEAR 4



Annex D - THE VILLAGES COLLECTIVE IMPACT PROJECT INFOGRAPHIC - YEAR 4

The Village Collective Impact Project Evaluation Framework SUMMER DATA 2023



Funded by the
Government of Canada's
New Horizons for Seniors Program

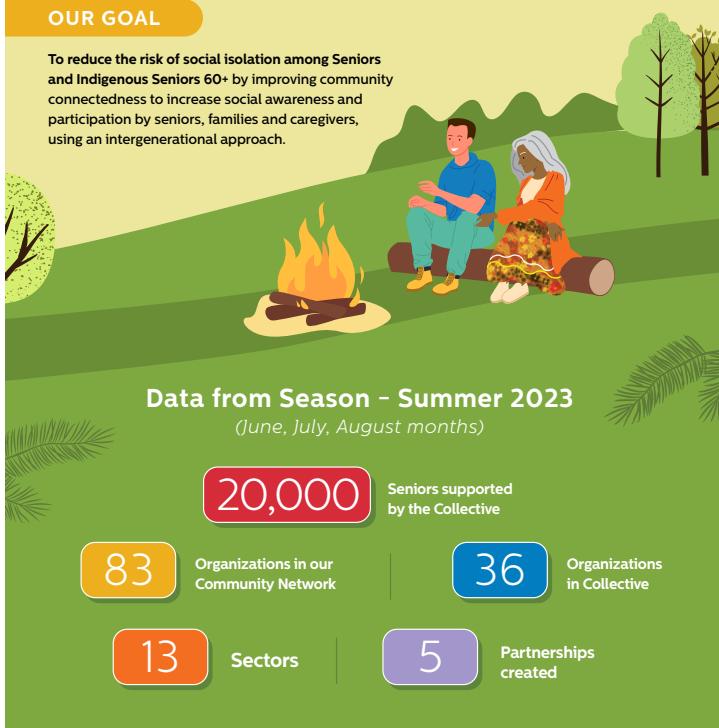


WHO WE ARE

The Village Collective Impact Project is a Collective of 36 partner organizations that supported over 20,000 Seniors this season. We have a community network of 83 organizations representing 13 sectors across our region.

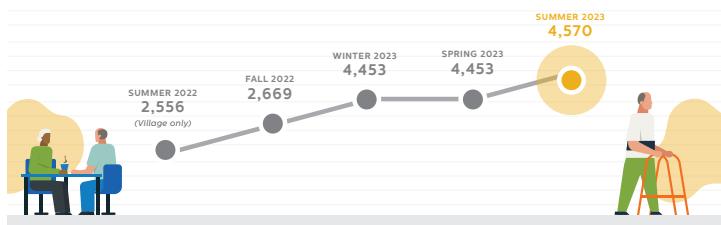
OUR GOAL

To reduce the risk of social isolation among Seniors and Indigenous Seniors 60+ by improving community connectedness to increase social awareness and participation by seniors, families and caregivers, using an intergenerational approach.



Seniors Connected

Since January 2020 The Village connected with over 4,570 Seniors including 12% Indigenous Seniors and Elders supported.



This summer season we connected with...



We offered...

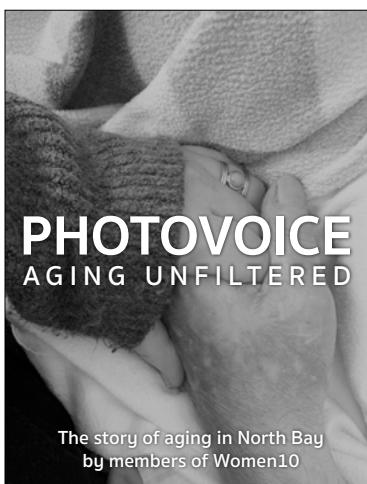


Annex E – PHOTOVOICE – AGING UNFILTERED

PhotoVoice - Aging Unfiltered Journey Video - 2022



PhotoVoice - Aging Unfiltered - Book 2022

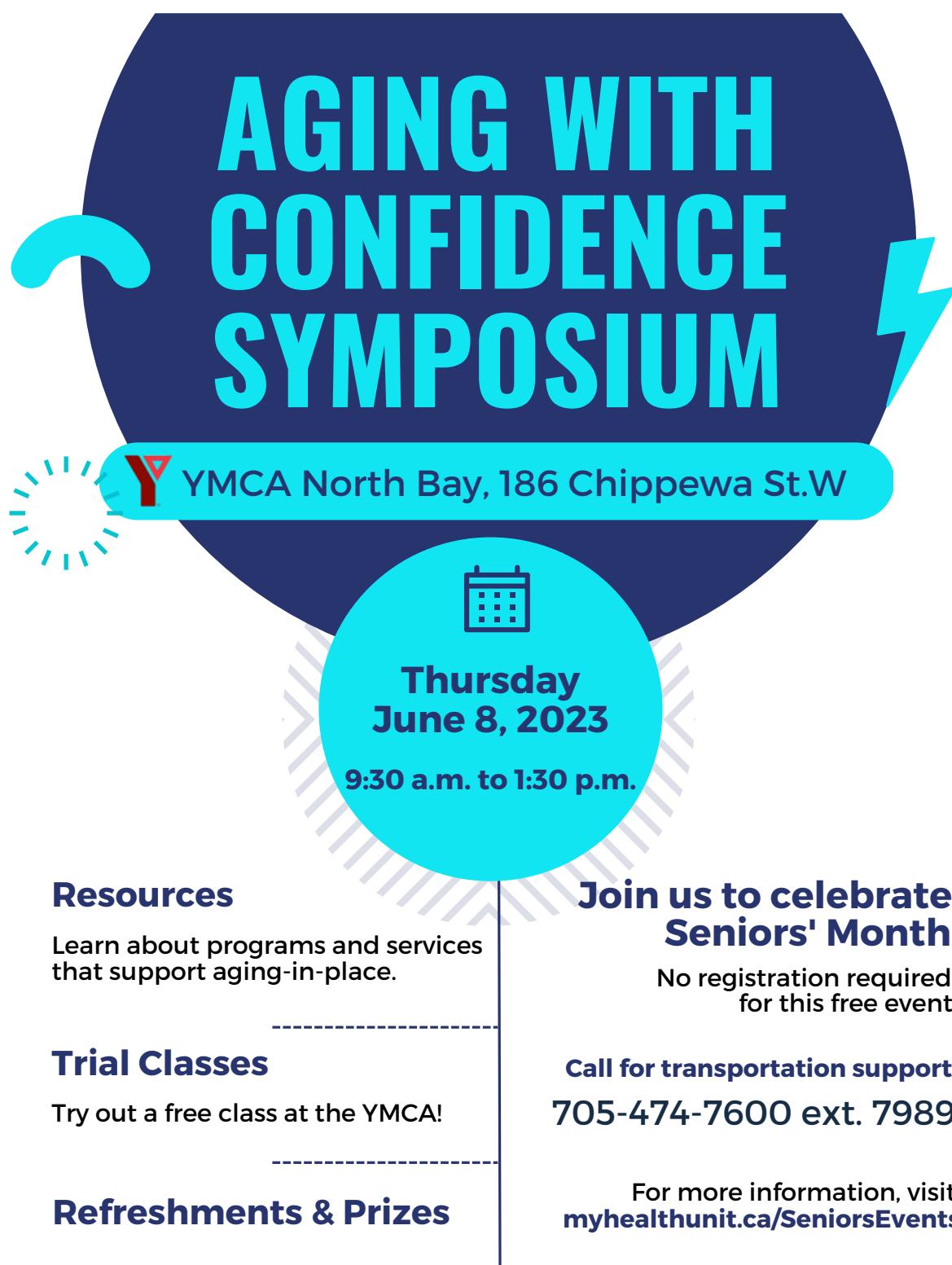


PhotoVoice Event October 5, 2022 – Organization Attendees

ORGANIZATION	SECTOR
Living Fit	Healthy Aging Club
Club Action 50+ - East Ferris	Service Club
Shawanaga First Nation Healing Centre	Indigenous Support
YMCA - Northeast Ontario	Recreation
Callander Public Library	Library
3rd Age Learning	Service Club
North Bay Choral Society	Service Club
City of North Bay	Municipal Government
Carelink	Business
North Bay Parry Sound District Health Unit	Government
Ontario Health Team	Government
Alzheimer Society North Bay	Social Service
VON	Health Care
Indigenous Hub	Indigenous Support
Retired Teachers of Ontario	Service Club
North Bay Indigenous Friendship Centre	Indigenous Support
Canadian Shield Health Care Services Inc	Private Health Care
Autumwood - Marina Point	LTC/Assisted Living
Barclay House	LTC/Assisted Living
Empire Living Centre	LTC/Assisted Living
North Bay Métis Nation of Ontario Council	Indigenous Support
North Bay Police Service	Government
North Bay Fire and Emergency Services	Government
North Bay Regional Health Centre	Health Care

Annex F – SENIORS SYMPOSIUMS

Aging with Confidence Symposium June 8, 2023



The poster features a large blue circle containing the text "AGING WITH CONFIDENCE SYMPOSIUM" in white. To the left is a white stylized figure, and to the right is a blue lightning bolt. Below the main title is a teal bar with the YMCA logo and the text "YMCA North Bay, 186 Chippewa St.W". Inside a teal circle in the center is a calendar icon above the text "Thursday June 8, 2023" and "9:30 a.m. to 1:30 p.m.". The poster is divided into sections by dashed lines: "Resources" (learn about programs and services), "Trial Classes" (try out a free class at the YMCA), and "Refreshments & Prizes". On the right, there is a call to action: "Join us to celebrate Seniors' Month! No registration required for this free event!" and contact information: "Call for transportation support. 705-474-7600 ext. 7989". For more information, visit myhealthunit.ca/SeniorsEvents.

Resources
Learn about programs and services that support aging-in-place.

Trial Classes
Try out a free class at the YMCA!

Refreshments & Prizes

Join us to celebrate Seniors' Month!
No registration required for this free event!

Call for transportation support.
705-474-7600 ext. 7989

For more information, visit myhealthunit.ca/SeniorsEvents



North Bay Parry Sound District
Health Unit
Bureau de santé
du district de North Bay-Parry Sound



THE VILLAGE
CANADORE
Funded by the Government of Canada's New Horizons for Seniors Program



Helpline
Your Local 24 Hour Personal Medical Alarm Events
(705) 497-8010 / 1-800-667-8019



Annex F – SENIORS SYMPOSIA

Aging with Confidence Symposium June 15, 2023

AGING WITH CONFIDENCE SYMPOSIUM

The Stockey Centre, 2 Bay St., Parry Sound



Thursday
June 15, 2023

9:30 a.m. to 1:30 p.m.

Resources

Learn about programs and services that support aging-in-place.

Presentation

Join discussions with Parry Sound District Paramedic Services and the Gardens of Parry Sound.

Refreshments & Prizes

Join us to celebrate Seniors' Month!

No registration required for this free event!

Call for transportation support.

705-474-7600 ext. 7989

For more information, visit myhealthunit.ca/SeniorsEvents



North Bay Parry Sound District Health Unit
Bureau de santé
du district de North Bay-Parry Sound

THE VILLAGE
CANADORE

Funded by the Government of Canada's New Horizons for Seniors Program

Helpline
Your Local 24-Hour Personal Medical Alarm Experts
(705) 497-8010 / 1-800-997-8019

June 2022 Seniors' Symposium - Learning and Caring for Yourself as you Age



Senior's Symposium - Aging With Confidence - June 2023



Annex G - THE VILLAGE PARTNER MONTHLY SURVEY

The Village Partner Monthly Data Collection - Fall 2022

Data Collection

Shared measurement is one of the five conditions of Collective Impact. Collecting data and measuring results consistently across all participants ensures that our efforts remain aligned and that we hold each other accountable to our goal to reduce the risk of social isolation.

1. Month of which the data reflects

* 2. Organization name:

* 3. Name of person completing the survey:

4. How many people does your organization support on average annually? (Ex. total number of members, participants, patients, clients, etc)

5. Of the total number of people you support annually, what percentage are 60 years of age and over?

6. Of the total number of Seniors you support, what percentage identify as Indigenous?

7. Of the total number of Seniors you support, what percentage identify as Francophone?

8. Of the total number of Seniors you support, what percentage identify as Newcomers to Canada?

9. How well do you understand the common agenda of The Village Collective Impact Project?

- Very well
- Well
- Neutral
- Not well
- I do not know the common agenda

If you have received funds from The Village Collective Impact Project and are a grant recipient, please move forward to the next page. If you are not a grant recipient, please end the survey. Thank you.

10. Please click appropriately below:

- I have receive funds and am a grant recipient
- I am a partner but not a grant recipient

The Village Partner Monthly Data Collection - Fall 2022

Reflection

11. Please list the programs or services that you provide with funds received from The Village.

12. Total number of Seniors participating in your Village Funded programs last month.

13. In the last month, think about what themes or trends that emerged for your organization or the Seniors you support. Please share below.

Examples: Seniors report issues with transportation, staffing are reporting more satisfaction, summer attendance low...

14. In the last month, think about the benefits or changes for individuals (your participants or clients) after participating in your activity. Please share below.

Examples: New knowledge, increased skills, changes in attitudes, improved client satisfaction...

15. In the last month, what successes, lessons, struggles or outcomes have you noticed related to your work supporting Seniors?

Examples: Client / membership attendance, change in morale, competing priorities, productivity levels, feedback, high staffing turnover, staff skills and knowledge (increased, or apparent need for courses), increased / decreased profits...

The Village Partner Monthly Data Collection - Fall 2022

Partnership Understanding

16. How well do you understand your role as a collaborator/partner of The Village?

★ ★ ★ ★ ★

17. As the backbone of the collective, Canadore College wants to ensure you feel supported and heard. What should our organization do more of to ensure this?

Annex H - THE VILLAGE IMPACT REPORT



THE VILLAGE
CANADORE
COLLECTIVE IMPACT PROJECT

ANNUAL
REPORT
2022

Funded by the Government of
Canada's New Horizons for
Seniors Program

Canada

Annex I – THE VILLAGE VIP PROGRAM



VIP PROGRAM INFORMATION BOOKLET



<https://www.canadorecollege.ca/the-village>

The Purpose of this Guide

The VIP Program Handbook is designed to introduce Seniors to our Campus as part of our College Community. Staff, students and now Seniors are part of the College community and as such, we all have a responsibility to each other. This guide will serve as an overview of the benefits of the program and includes the guidelines and expectations.

At Canadore, we are all Panthers, whether students or staff and now, older adults are Panthers too! Thank you for becoming a VIP and welcome to the Panther family!



Why Become a VIP?

As a VIP you receive many benefits and have access only provided to members of the college community.

VIPs Receive...

- Welcome package
- Name tag and lanyard
- Free parking pass
- Attend programs - no requirement to sign in
- Newsletters and email updates

Access to...

- Campus events
- Education and professional development sessions
- Classrooms to observe classes and labs

Volunteer Opportunities...

- Participate in pilot projects and new initiatives
- Be a campus volunteer or panther ambassador

Visit <https://www.canadorecollege.ca/the-village/seniors-programs> to keep current on programs and events for Seniors at The Village.

What is The Village? Our History

In November 2019, The Village at Canadore College received nearly \$2 million dollars in funding through the Government of Canada's New Horizons for Seniors Program. Over five years, The Village Collective Impact Project, will work collaboratively with Seniors, Indigenous Seniors (60+) and their caregivers, stakeholders, regional community organizations and agencies, to focus on developing new models of healthy ageing and inclusion efforts aimed at improving outcomes of Seniors and Indigenous Seniors living in the Nipissing and Parry Sound district.

We are using a collective impact approach, which is cross-sector approach to solving complex social and issues on a large scale. The project is centered on a common agenda and mobilization framework. The common agenda is the collection of diverse voices to have a shared vision of the problem, with a joint approach that will drive action. The Village at Canadore College is the backbone organization that will support the overall project deliverables. Visit <https://www.canadorecollege.ca/the-village/seniors-project> to learn more about the project and see updates on the project's progress.

North Bay Community Context

Social Isolation has impacted the wellbeing of our older population who are facing social isolation putting them at risk for depression and declining physical and mental health. Research shows that social isolation is as detrimental to health as smoking up to fifteen cigarettes per day.

Project Goal

To reduce the risk of social isolation among older adults 60+ by improving community connectedness to increase social awareness and participation by Seniors, families, and caregivers, using an intergenerational approach.

Our long-term goal is twofold
To use inter-cultural, inter-professional and inter-generational approaches:

01 To support an inclusive and accessible community

02 To improve our community's connectedness and to reach and connect Seniors preventing isolation in the future.

Please visit <https://www.canadorecollege.ca/the-village/seniors-project> to learn more about the project and get updates on the progress.



EXPECTATIONS OF VIPS

A. Respect - All members of the college community, need to be polite and respectful when on campus. We should treat everyone with dignity, keeping in mind that the college can be an intimidating place. Remember to address people in the appropriate manner (using the names and pronouns requested). All VIPs are expected to sign off on the Safe College Community and Respectful College Community Policies included in this guide.

B. Confidentiality - We must maintain confidentiality regarding students, staff and other participants information and personal life. We should never to discuss personal information with anyone except the Village staff.

C. Communication - As part the college community, regular communication is important. We expect all VIPs to be part of our email list and calling list. This is the only way to ensure, that newsletters, changes, updates and new opportunities are shared.

D. No Tobacco, Alcohol or Drugs - The use of alcohol, tobacco or illegal drugs are prohibited on campus.

E. Caring - Above all, all members of the college need to display a genuine enjoyment of and appreciation for each other.